

Second Quarter of FY2023/3 Presentation Material

November 2022

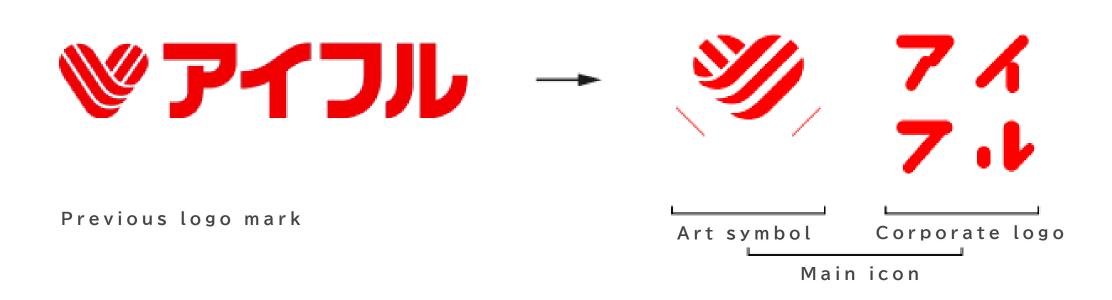
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01 Introduction

Topics in FY2022 2Q

Renewal of Group Visual Identity

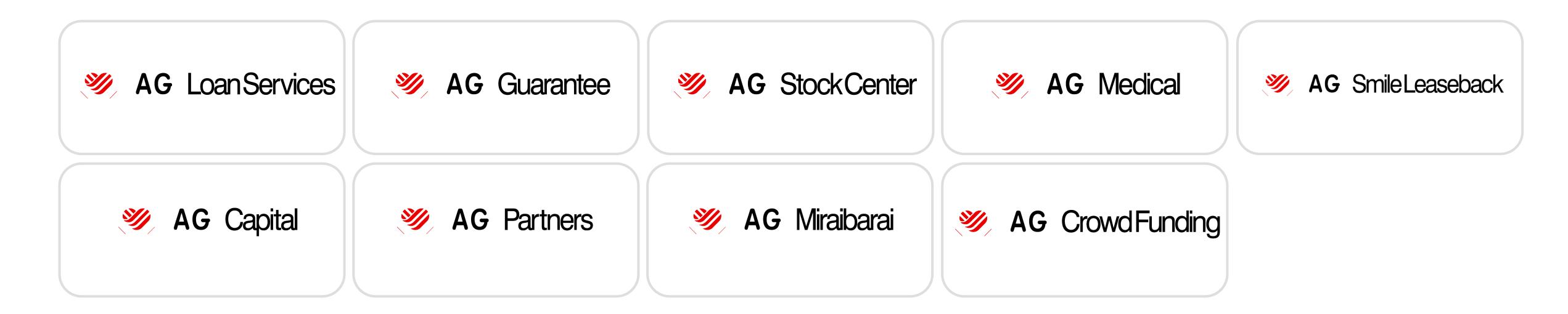




- Created New "Art Symbol" and "Corporate Name Logo" in Anticipation of Global Strategy
- Designed Corporate Name Logo in a square shape in consideration of the compatibility with digital media

Topics in FY2022 2Q

Subsidiaries trade name and logo change



- Organizing and unifying the VI based on the main icon will maintain a consistent brand image throughout the group and create synergy effect
- Renaming of Group companies to raise awareness of branding as a group

Digest of Financial Results (Consolidated)

- Operating revenue was 70.4 billion yen and Profit attributable to owners of parent was 11.7 billion yen, both of which were higher than the same period last year.
- The number of new accounts reached 135,000, the highest since FY2006 2Q. Accordingly, operating assets grew by double digits to 942.2 billion yen.
- Due to aggressive spending on advertising and an increase in other expenses on the back of asset growth, operating expenses increased 6.1% YoY to 58.2 billion yen.
- Against the backdrop of strong new acquisitions, full-year plan of advertising expenses has been changed from 14.8 billion yen to 16.8 billion yen.

Consolidated Results Outline

- Operating revenue: up 8.6% YoY to 70.4 billion yen, mainly due to an increase in revenue from interest on operating loans and installment receivable
- Operating profit: up 22.4% YoY to 12.1 billion yen due to an increase in interest on operating loans, despite an increase in operating expenses due to the impact of advertising-related expenses invested for asset growth

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY | YOY% |
|-------------------------------------|------------|------------|-------|-------|
| Operating revenue | 64,837 | 70,402 | 5,564 | 8.6% |
| Interest on operating loans | 37,523 | 40,862 | 3,339 | 8.9% |
| Revenue from installment receivable | 9,530 | 10,925 | 1,394 | 14.6% |
| Revenue from credit guarantee | 7,774 | 8,201 | 427 | 5.5% |
| Other operating revenue | 10,009 | 10,412 | 403 | 4.0% |
| Operating expenses | 54,907 | 58,251 | 3,344 | 6.1% |
| Financial expenses | 3,572 | 3,467 | -104 | -2.9% |
| Expenses for interest repayment | - | _ | _ | _ |
| Credit cost | 19,208 | 18,350 | -857 | -4.5% |
| Advertising cost | 6,804 | 9,159 | 2,354 | 34.6% |
| Personnel expenses | 8,399 | 8,516 | 117 | 1.4% |
| Other operating expenses | 16,922 | 18,757 | 1,835 | 10.8% |

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY | YOY% |
|---|------------|------------|-------|--------|
| Operating profit | 9,930 | 12,150 | 2,219 | 22.4% |
| Non-operating income | 292 | 518 | 226 | 77.5% |
| Non-operating expenses | 366 | 27 | -339 | -92.6% |
| Ordinary profit | 9,856 | 12,642 | 2,786 | 28.3% |
| Extraordinary income | - | _ | - | - |
| Extraordinary losses | _ | _ | _ | _ |
| Profit before income taxes | 9,856 | 12,642 | 2,786 | 28.3% |
| Income taxes-current | 362 | 1,423 | 1,061 | 292.7% |
| Income taxes-deferred | -654 | -956 | -301 | _ |
| Profit attributable to non-controlling interest | 106 | 402 | 296 | 278.9% |
| Profit attributable to owners of parent | 10,042 | 11,772 | 1,730 | 17.2% |

Key Figures & Full-year Plan (Consolidated)

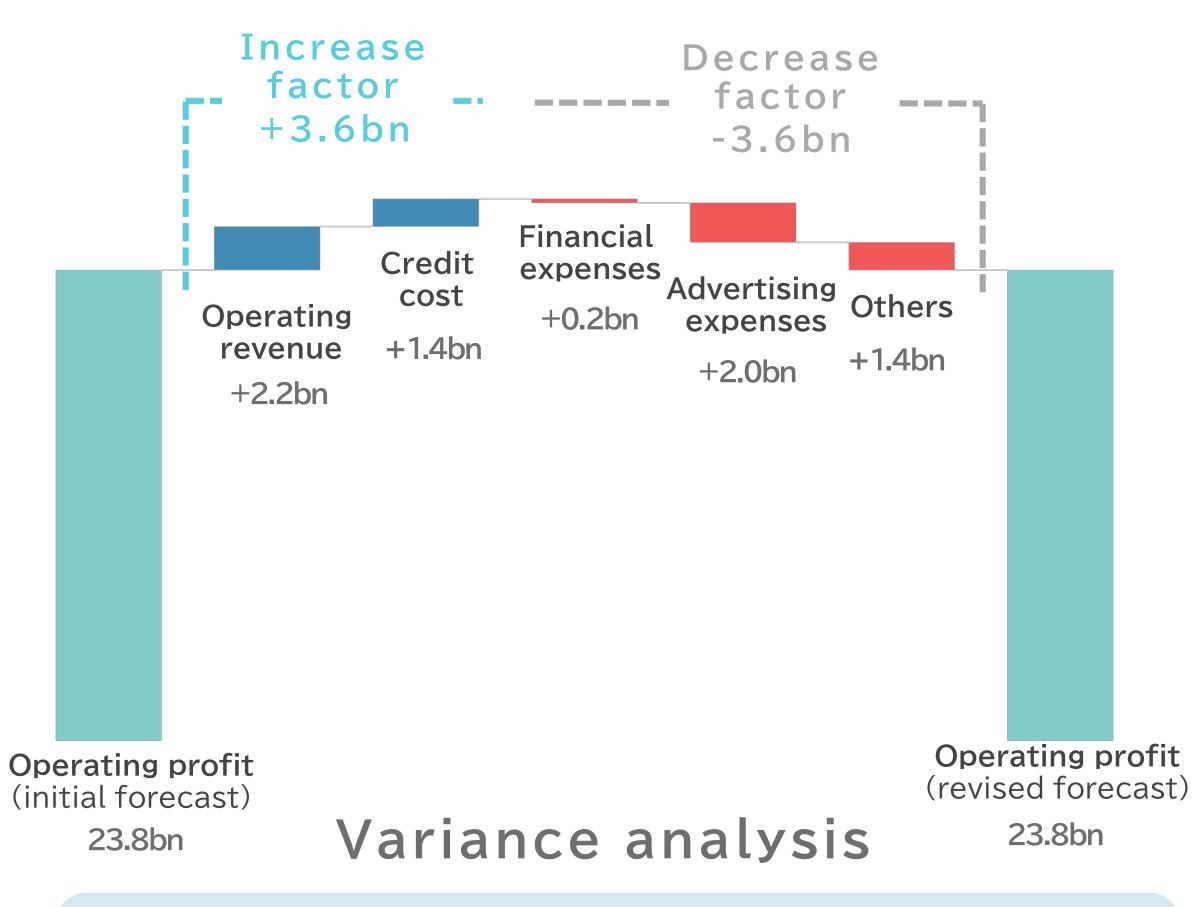
- Operating assets: up 11.6% YoY, mainly in the core loan business, aiming to reach 1 trillion yen in FY2022 for the first time in 12 years
- Credit guarantee business: up 16.9% YoY to 186.2 billion yen, driven by growth in loan on deeds such as loan consolidation (up by 13.8 billion yen)

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY | YOY% | 23/3(E) | YOY | YOY% |
|------------------------|------------|------------|--------|--------|-----------|---------|--------|
| Total operating assets | 844,289 | 942,235 | 97,945 | 11.6% | 1,007,600 | 120,192 | 13.5% |
| Loan business | 561,013 | 610,598 | 49,584 | 8.8% | 649,100 | 66,750 | 11.5% |
| Unsecured | 488,239 | 525,290 | 37,050 | 7.6% | 557,300 | 52,044 | 10.3% |
| Secured | 16,971 | 20,803 | 3,832 | 22.6% | 23,600 | 5,317 | 29.1% |
| Small business | 55,802 | 64,504 | 8,701 | 15.6% | 68,200 | 9,389 | 16.0% |
| Credit business | 108,595 | 126,581 | 17,986 | 16.6% | 143,800 | 27,019 | 23.1% |
| Guarantee | 160,499 | 187,032 | 26,532 | 16.5% | 202,000 | 29,302 | 17.0% |
| Credit guarantee | 159,418 | 186,290 | 26,871 | 16.9% | 201,300 | 29,502 | 17.2% |
| Other | 1,080 | 741 | -339 | -31.4% | 600 | -300 | -33.4% |

Full-year Forecast (compared to revised forecast)

Revised Forecast for FY23/3

| (¥ million) | 23/3(E) Initial forecast | 23/3(E) Revised forecast※ | YOY | YOY% |
|--|--------------------------------|---------------------------------|--------|--------|
| Operating revenue | 142,600 | 144,800 | 2,200 | 1.5% |
| Operating expenses | 118,800 | 121,000 | 2,200 | 1.9% |
| Financial expenses | 6,800 | 7,000 | 200 | 2.9% |
| Expenses for interest repayment | _ | _ | 0 | 0.0% |
| Provision for allowance for doubtful account | 37,200 | 35,800 | -1,400 | -3.8% |
| Advertising expenses | 14,800 | 16,800 | 2,000 | 13.5% |
| Personnel expenses | 17,200 | 17,200 | 0 | 0.0% |
| Other | 42,600 | 44,000 | 1,400 | 3.3% |
| Operating profit | 23,800 | 23,800 | 0 | 0.0% |
| Non-operating income | 100 | 200 | 100 | 100.0% |
| Non-operating expenses | 0 | 0 | 0 | 0.0% |
| Ordinary profit | 24,000 | 24,000 | 0 | 0.0% |
| Profit attributable to owner of parent | 21,300 | 21,300 | 0 | 0.0% |



- Operating revenues increased against the backdrop of strong new accounts acquisitions
- Advertising expenses increased in line with growth in operating assets

Main KPI

Trend of ROA, ROE and Equity Ratio

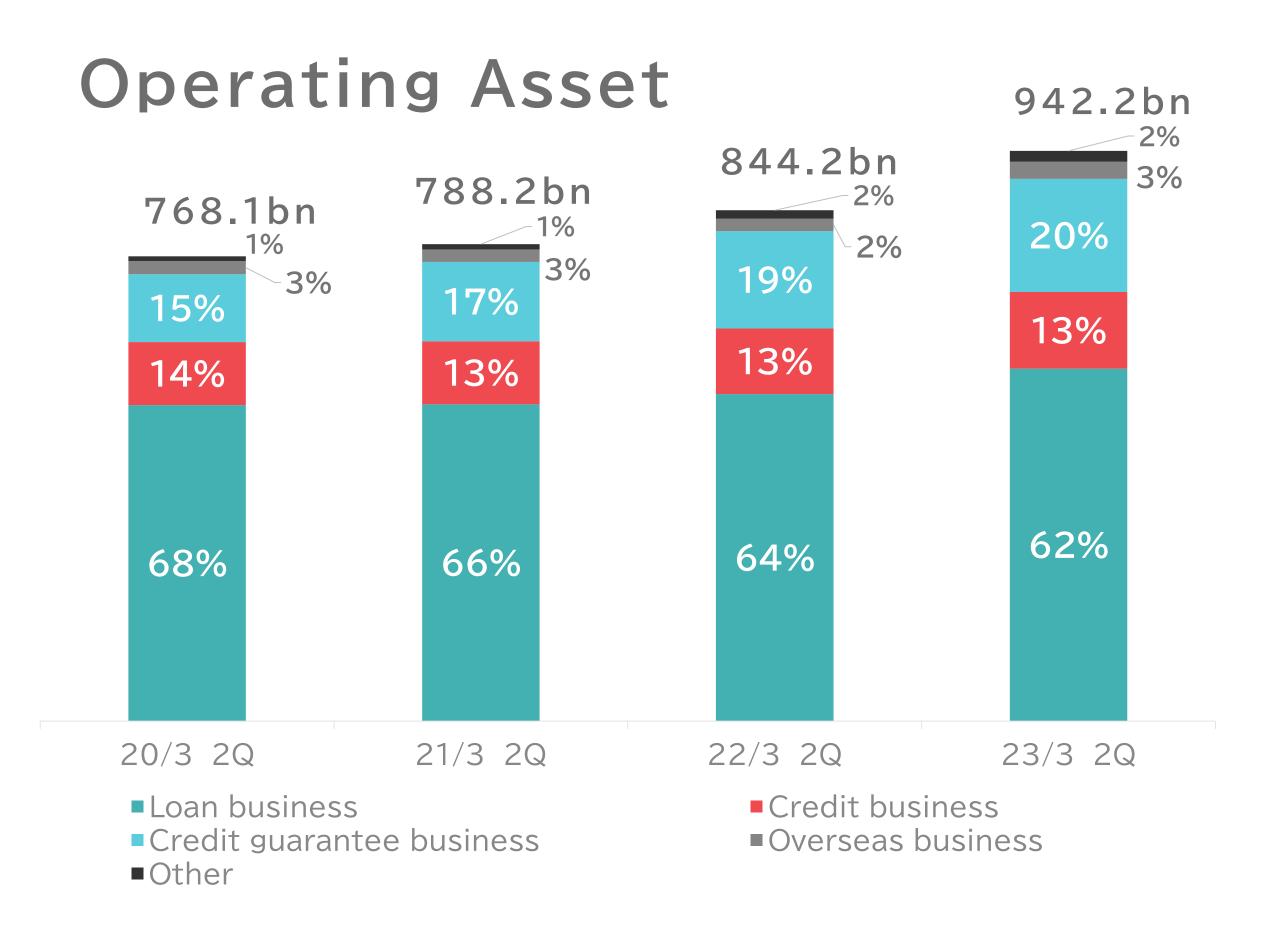


02 Consolidated Financial Results Summary

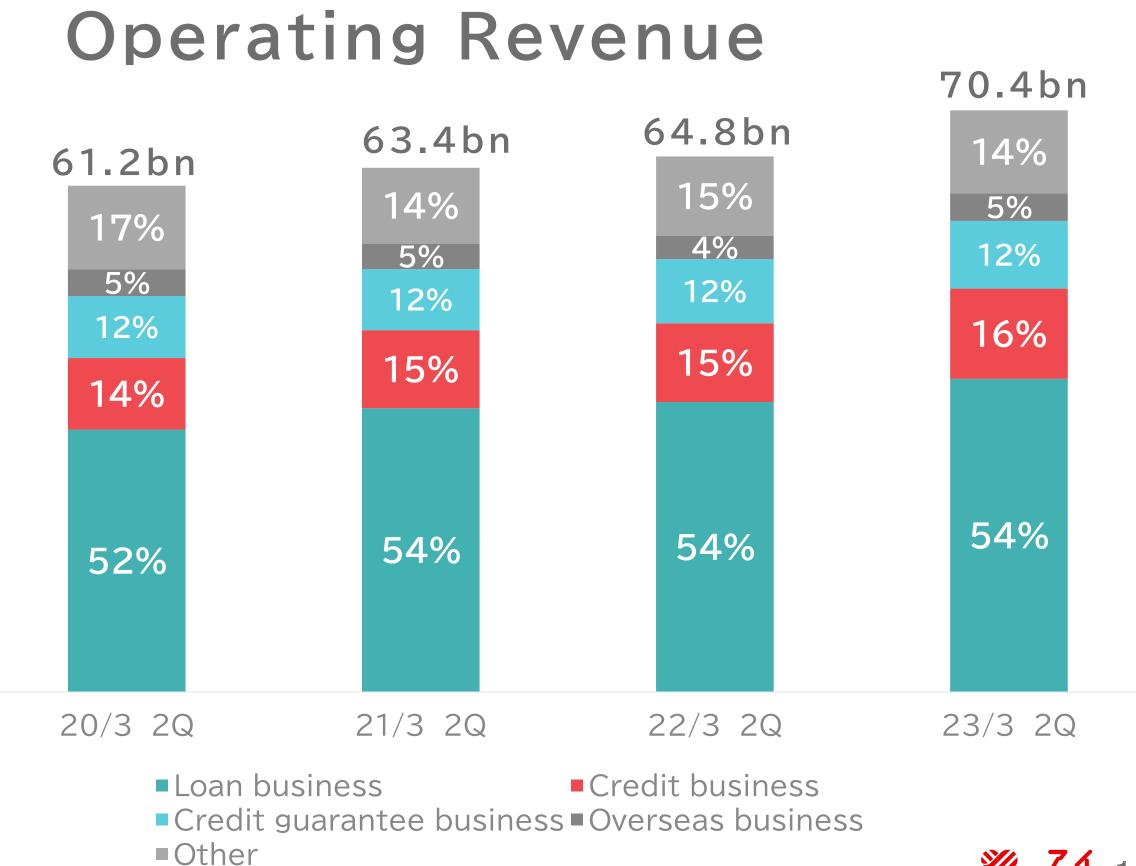
Financial Highlights (Operating Asset/Operating Revenue)

[Approach to Business Portfolio]

Aiming to diversify its financial business by strengthening its guarantee and other fee businesses and credit businesses, with the purpose of securing stable earnings that are not dependent on the loan business.

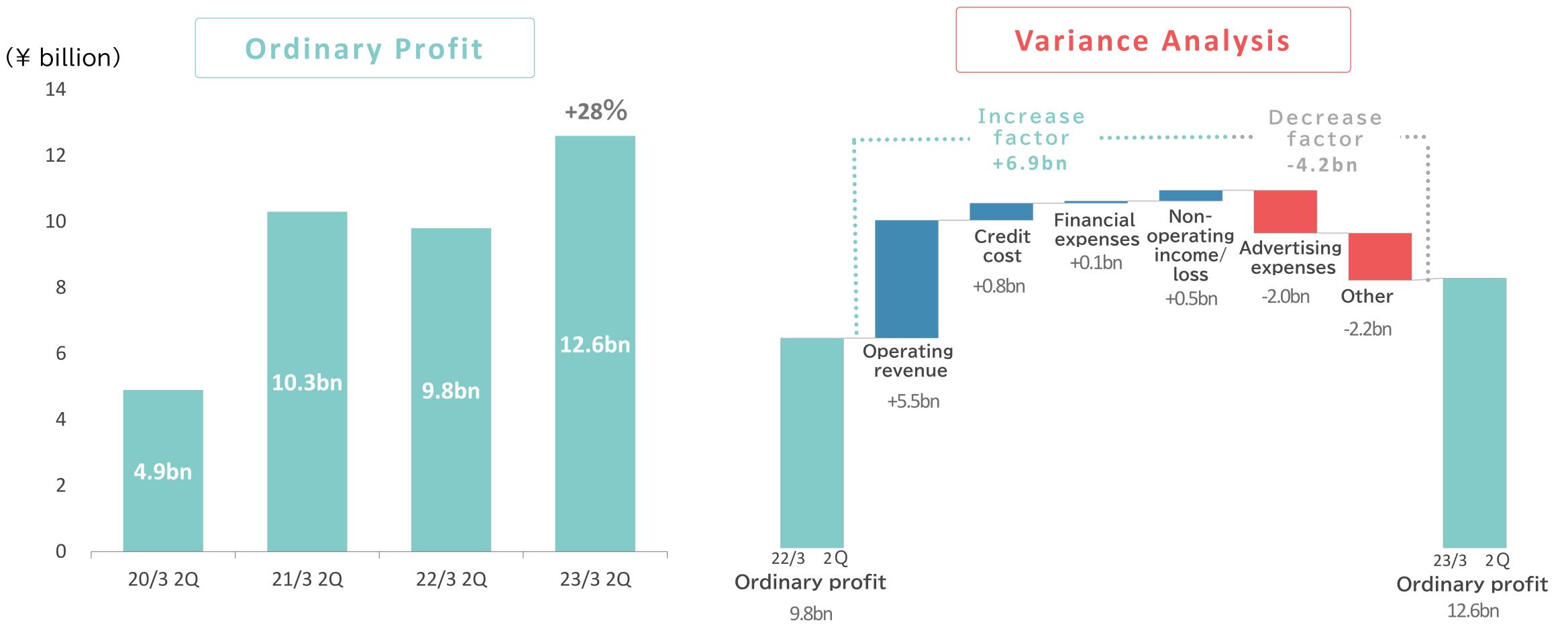


- Business diversification has led to an increase in Operating assets.
- The loan portfolio has improved, mainly due to the expansion of the credit guarantee business.
- Operating revenue has increased steadily along with asset expansion.



Financial Highlights (Ordinary Profit)

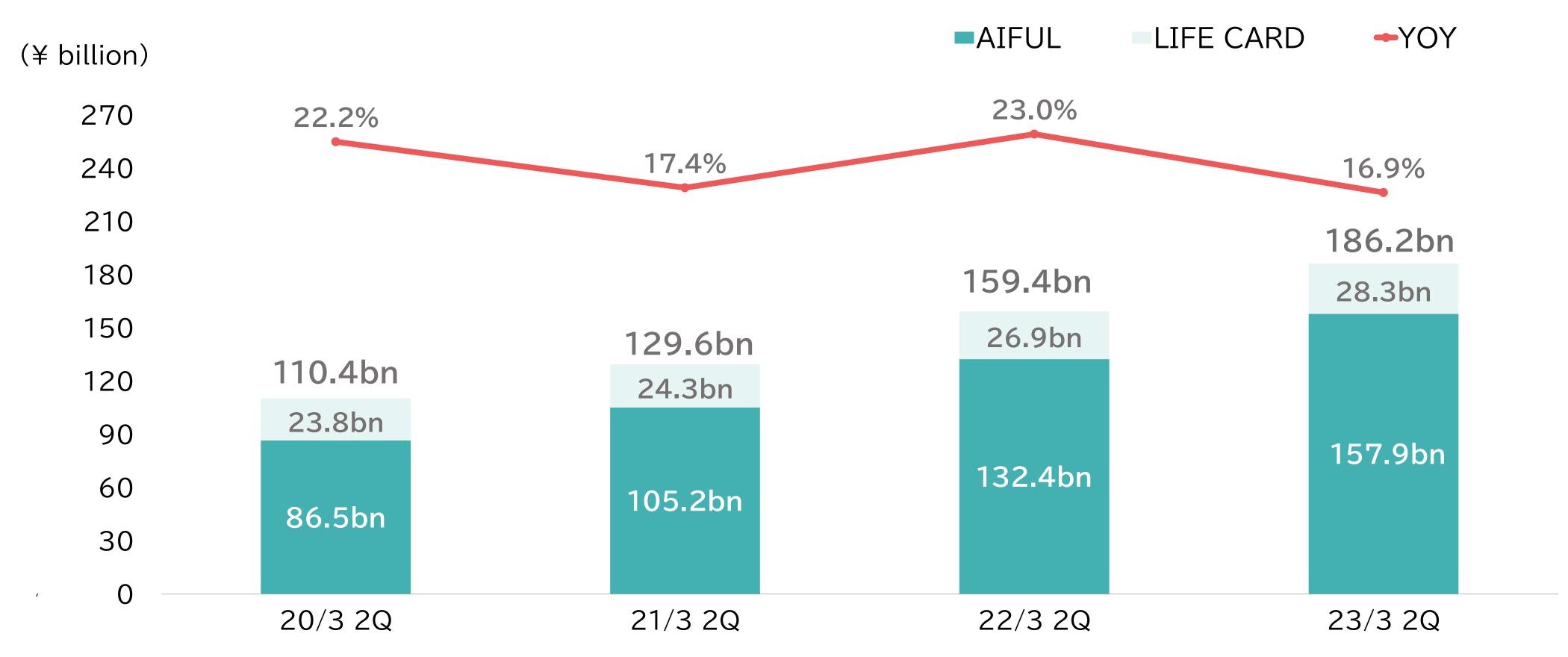
Continued favorable perform of new accounts were reflected in operating revenue. In addition, a
decrease in credit cost due to optimization of allowance standards and the impact of advertising
expenses for asset growth led to a 28% YoY increase in recurring profit to 12.6 billion yen



Credit Guarantee Business/ Guarantee for Individuals and Business Operator (AIFUL/LIFECARD)

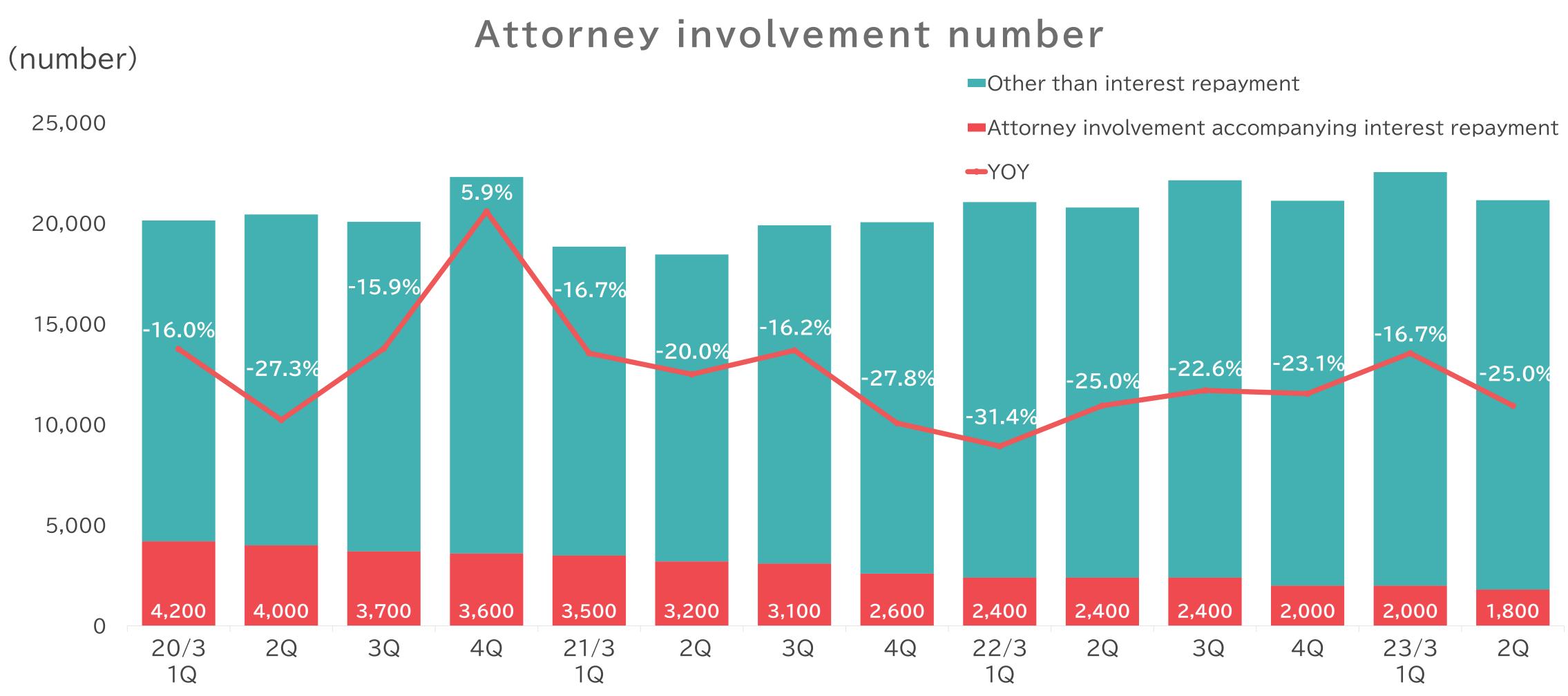
• AIFUL's credit guarantee balance was up 19.3% YoY to 157.9 billion yen and LIFE CARD's balance was up 5.0% YoY to 28.3 billion yen, reflecting our efforts to diversify products and strengthen relationships with partners.





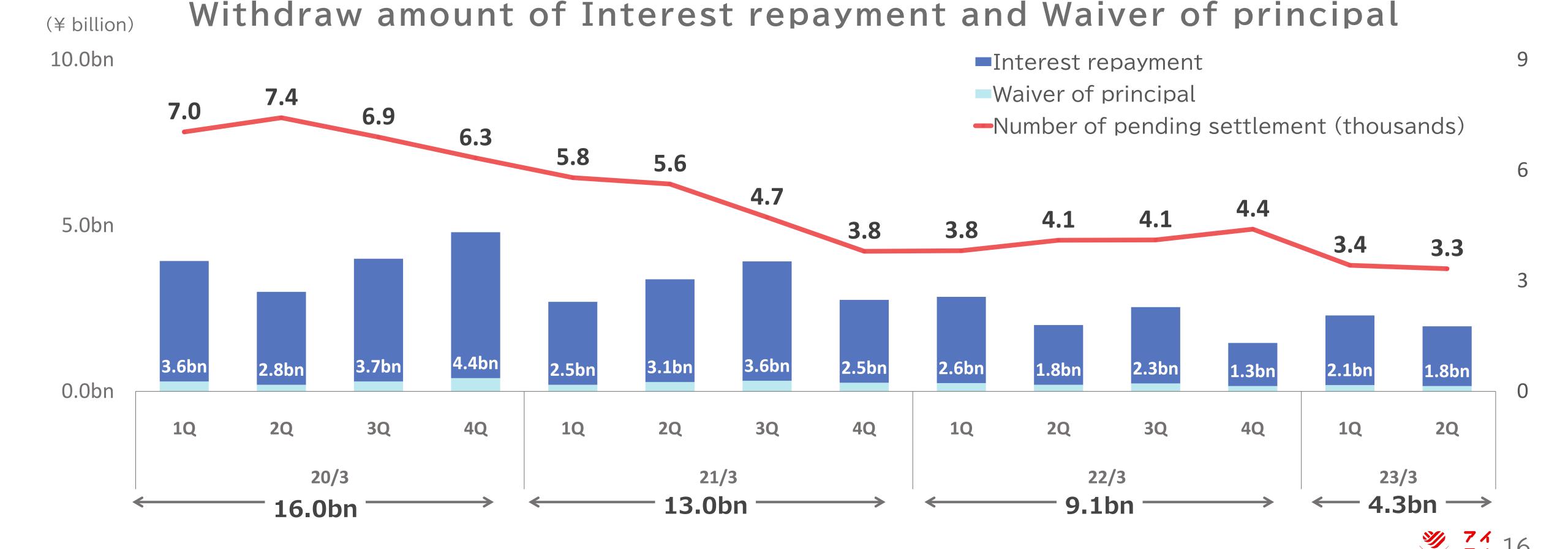
Interest Repayment/ Attorney Involvement Claims (Consolidated)

• The number of interest repayment claims continued to decline, by 25.0% YoY (3M) to 1,800



Interest Repayment/ Withdraw Amount (Consolidated)

- The withdraw amount of allowance for interest repayments decreased 6.0% YoY to 1.9 billion yen (of which 1.8 billion yen for interest repayment and 0.1 billion yen for waiver of principal)
- The number of unsettled claims remained stable at a low level of 3,300 due to aggressive settlement efforts



Interest Repayment/Provision (Consolidated)

 Allowance at the end of the period was 23.1 billion yen after withdrawing 4.3 billion yen (of which 3.9 billion yen for interest repayment and 0.3 billion yen for waiver of principal) from the 27.4 billion yen allowance at the beginning of period

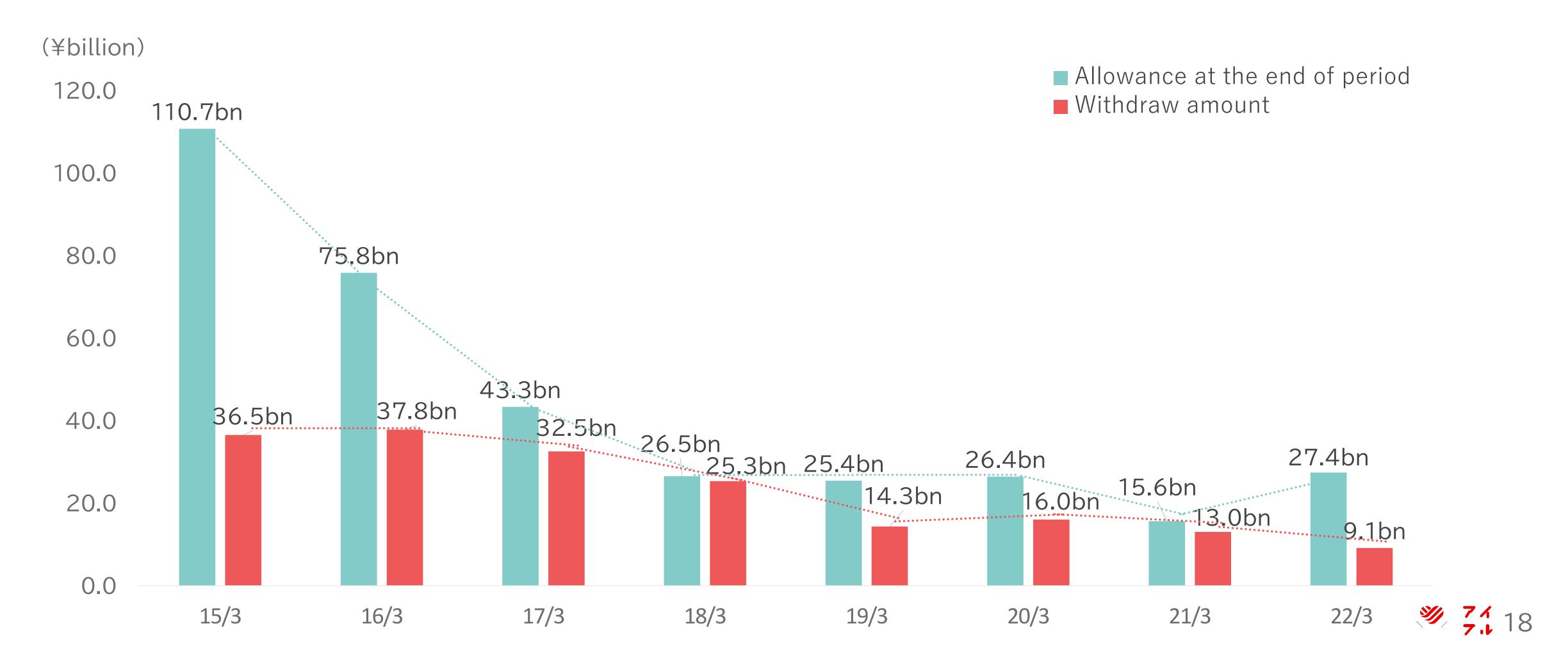
Provision for loss on interest repayment (Consolidated)

ref. Provision for loss on interest repayment(AIFUL)

| (¥ million) | Interest repayment | Waiver of principal | Total | (¥ million) | Interest repayment | Waiver of principal | Total |
|--------------------------------------|-----------------------|---------------------|--------|--------------------------------------|-----------------------|---------------------|--------|
| Allowance at the beginning of period | 24,594 | 2,898 | 27,492 | Allowance at the beginning of period | 21,334 | 2,414 | 23,749 |
| Withdraw (Interest repayment) | 3,988 | 366 | 4,354 | Withdraw (Interest repayment) | 3,545 | 277 | 3,823 |
| Provisions (reversal) | _ | _ | _ | Provisions (reversal) | _ | _ | - |
| Allowance at the end of period | 20,605 | 2,532 | 23,138 | Allowance at the end of period | 17,788 | 2,136 | 19,925 |

Interest Repayment/Allowance at the end of the period (Consolidated)

- The allowance for interest repayment at the end of the period has decreased along with the shrunk in interest repayment claims.
- Made an additional provision of 20.9 billion yen (including 19.9 billion yen for interest repayment and 1.0 billion yen for waiver of principal) at the end of FY2021 to ensure reliability.

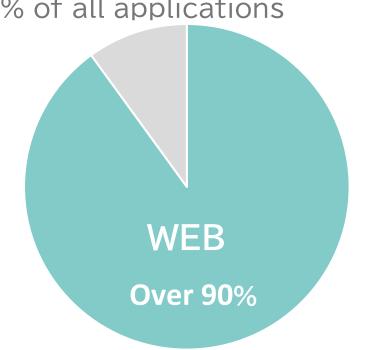


03 "Changes" in AIFUL Group

Change: Digitalization and In-house Production

Sales

■ Web applications account for more than 90% of all applications



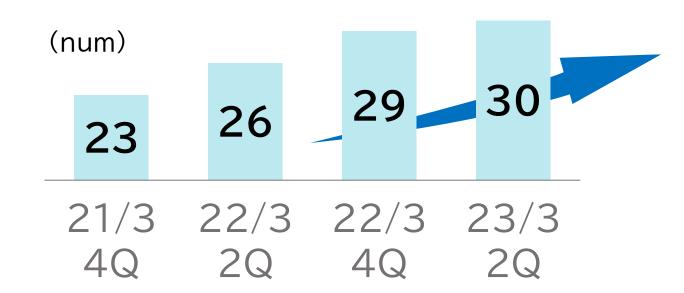
■ Improvement of application evaluation through in-house production

| Modificatio | ns of Apps |
|----------------------------|------------|
| April 2020 – March 2021 | 20 times |
| April 2021 – March 2022 | 49 times |

| April 2020 | | | March 2022 |
|------------|------|-----|----------------|
| iOS | *** | 2.7 | *** 4.6 |
| Android | **** | 3.7 | *** 4.5 |

Credit

Data analysis talent



- ■Timely verification and research on potential new credit items while utilizing big data to improve credit accuracy
- Focusing on securing advanced data analysis personnel and increasing the number to 30 by the end of September 2022

Collection

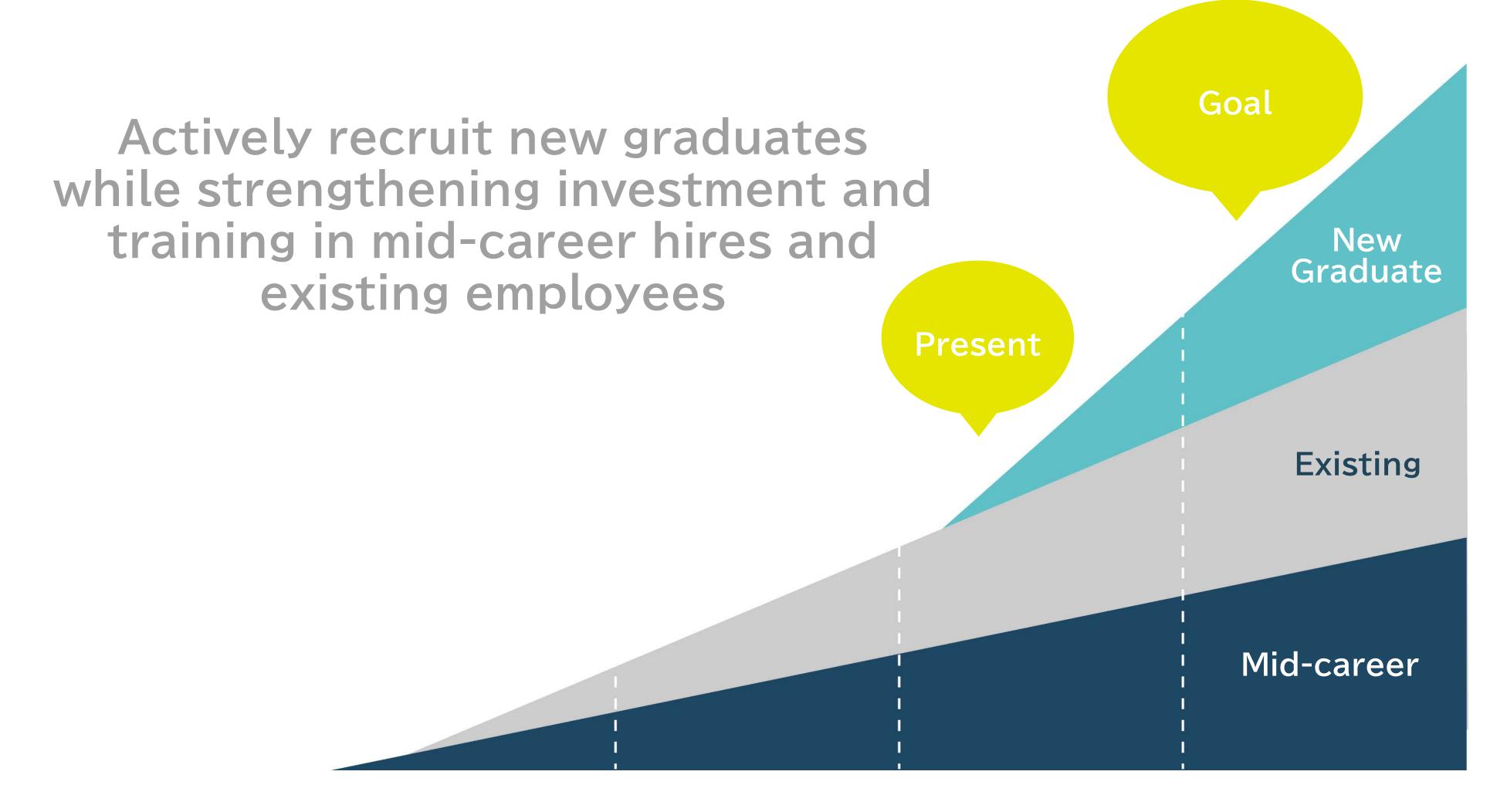
FTE (as of September 2022)

compared to March 2019 26% decrease

- In-house modification of IVR (automated voice call system) that has been introduced since 2014
- Implement collection scoring to classify customers based on collection difficulty and reduce productive personnel through a combination of IVR, SMS message and email for collection

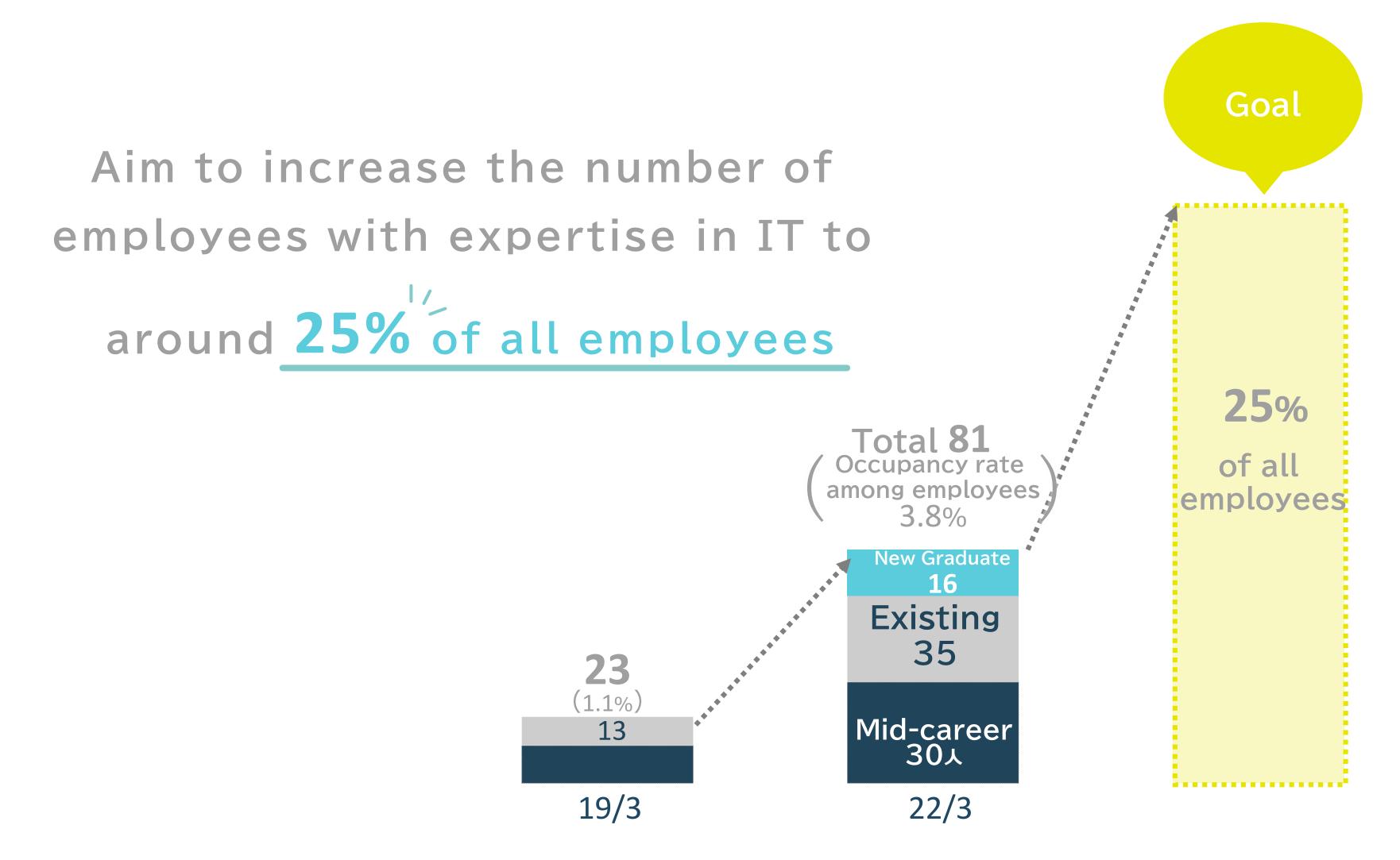
Change: IT Personnel Strategy

Aiming to become an IT Finance Group



Change: IT Personnel Strategy

Aiming to become an IT Finance Group



04 AIFUL Results Summary

Operating Results

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY | YOY % |
|---|------------|------------|--------|--------|
| Total receivable outstanding | 592,705 | 649,656 | 56,951 | 9.6% |
| Loans outstanding | 446,352 | 478,038 | 31,686 | 7.1% |
| Unsecured | 434,245 | 465,623 | 31,378 | 7.2% |
| Secured | 4,079 | 3,022 | -1,056 | -25.9% |
| Small business | 8,027 | 9,392 | 1,364 | 17.0% |
| Credit guarantee | 137,480 | 160,984 | 23,503 | 17.1% |
| New accounts (num) | 99,154 | 135,002 | 35,848 | 36.2% |
| Unsecured | 99,106 | 134,959 | 35,853 | 36.2% |
| Customer accounts (thousands) | 947 | 1,031 | 83 | 8.8% |
| Unsecured | 936 | 1,019 | 83 | 8.9% |
| Average yield | 14.5% | 14.5% | 0.0pt | _ |
| Below 18% unsecured loan balance's occupancy rate | 99.2% | 99.4% | 0.2pt | _ |
| Bad debt | 11,826 | 11,972 | 145 | 1.2% |
| Excluding write-off related to interest repayment | 11,442 | 11,694 | 251 | 2.2% |
| Bad debt ratio to operating loans | 2.0% | 1.8% | -0.2pt | _ |
| Ratio excluding write-off related to interest repayment | 1.9% | 1.8% | -0.1pt | _ |

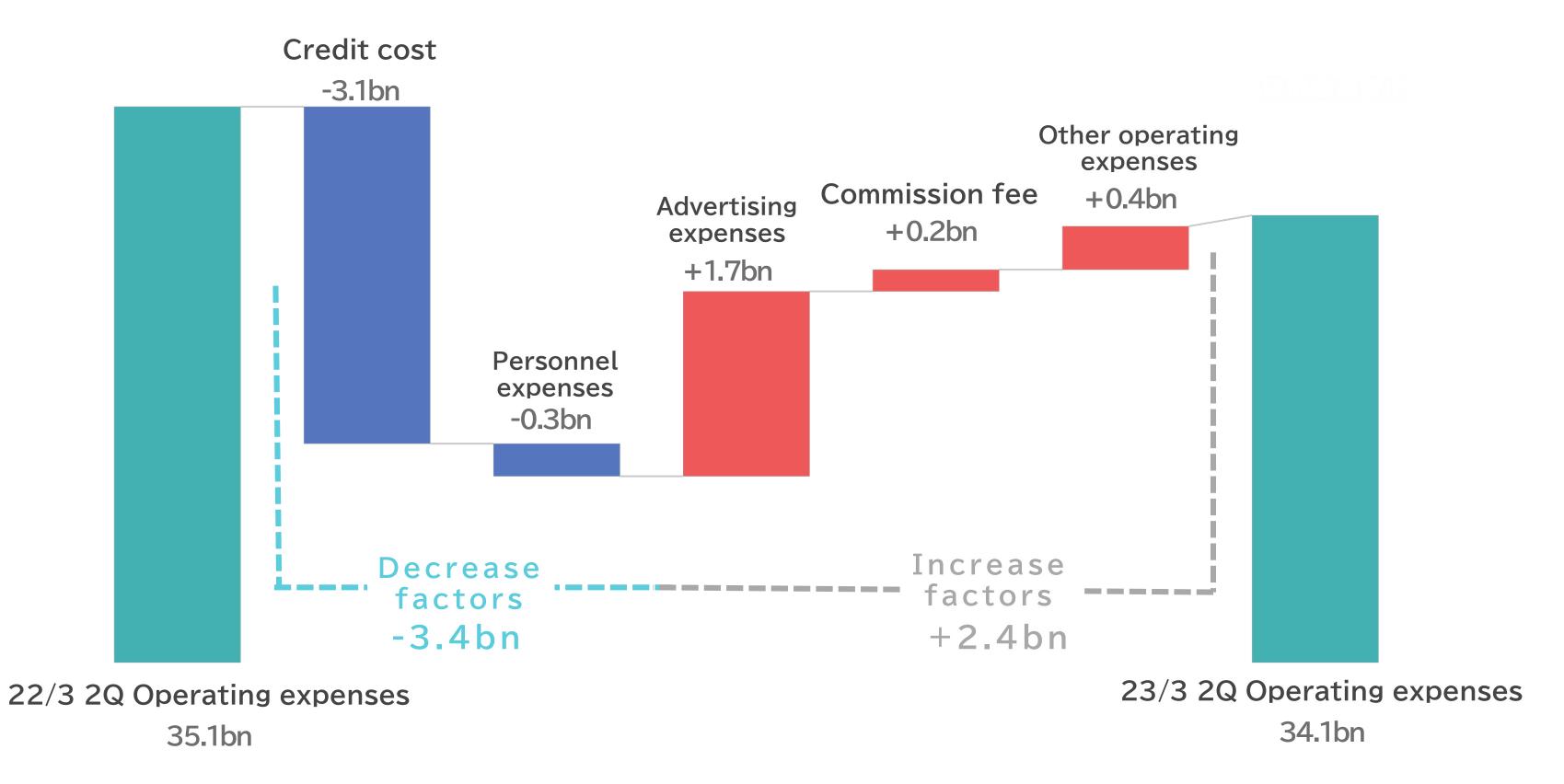
Financial Results Outline

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY | YOY % |
|--|------------|------------|--------|--------|
| Operating revenue | 40,861 | 43,694 | 2,833 | 6.9% |
| Interest on operating loans | 31,083 | 33,414 | 2,330 | 7.5% |
| Revenue from credit guarantee | 5,635 | 6,042 | 407 | 7.2% |
| Operating expenses | 35,135 | 34,132 | -1,003 | -2.9% |
| Financial expenses | 2,718 | 2,630 | -88 | -3.2% |
| Provision of allowance for doubtful accounts | 15,060 | 11,932 | -3,127 | -20.8% |
| Expenses for Interest repayment | _ | _ | _ | _ |
| Advertising cost | 4,781 | 6,631 | 1,850 | 38.7% |
| Advertising expenses | 4,631 | 6,417 | 1,785 | 38.6% |
| Sales promotion expenses | 150 | 214 | 64 | 43.1% |
| Personnel expenses | 5,058 | 4,755 | -302 | -6.0% |
| Other operating expenses | 7,517 | 8,181 | 664 | 8.8% |
| Operating profit | 5,725 | 9,562 | 3,836 | 67.0% |
| Non-operating income | 675 | 11,867 | 11,192 | - |
| Non-operating expenses | 202 | 7 | -194 | -96.3% |
| Ordinary profit | 6,198 | 21,422 | 15,223 | 245.6% |
| Extraordinary income | _ | _ | _ | _ |
| Extraordinary losses | _ | _ | _ | _ |
| Profit | 6,359 | 20,600 | 14,240 | 223.9% |

Financial Results Outline / Breakdown of Operating Expenses

- Operating expenses decreased by 1.0 billion yen YoY to 34.1 billion yen as a result of 3.4 billion yen decrease in credit cost etc., while advertising expenses etc., increased 2.4 billion yen due to investments in advertising for the purpose of expanding new accounts.
- Credit cost decreased by 3.1 billion yen YoY to 11.9 billion yen as a result of a review of the method for calculating the allowance for doubtful accounts and setting an appropriate allowance ratio based on the collection rate for each loan category.

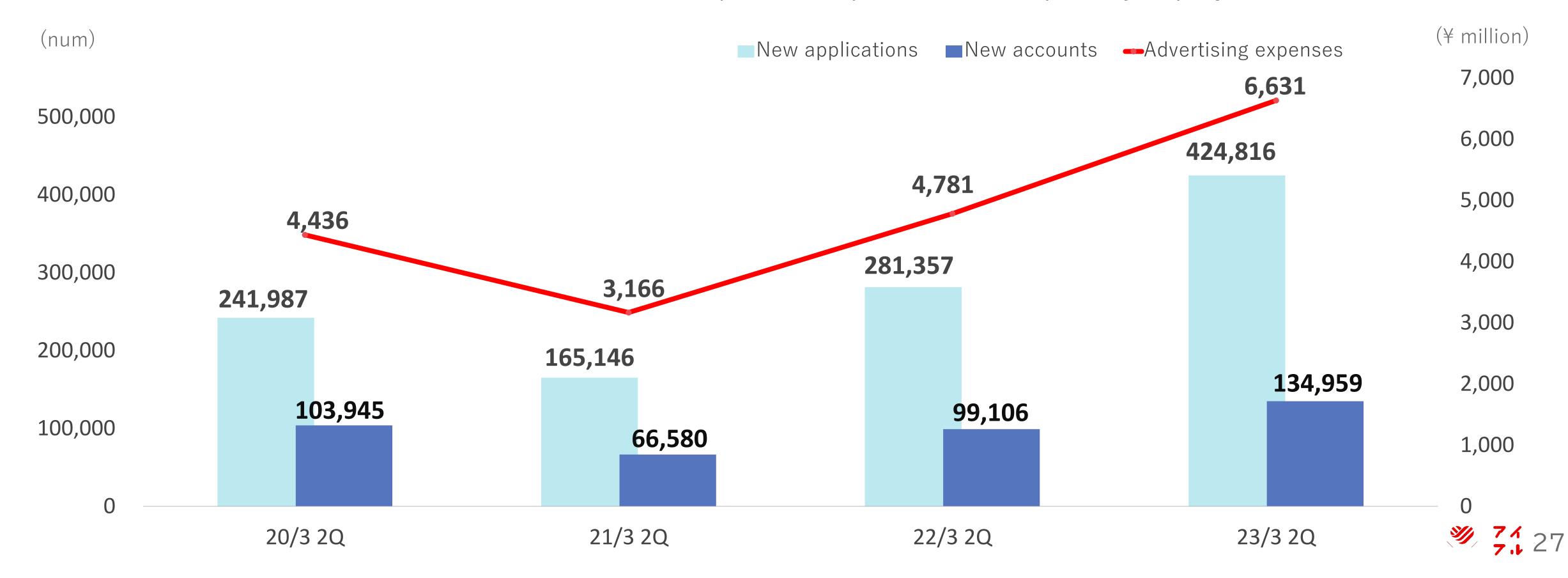
Operating expenses variance analysis



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Loan Business/ Correlation between advertising costs and new accounts under the impact of COVID-19

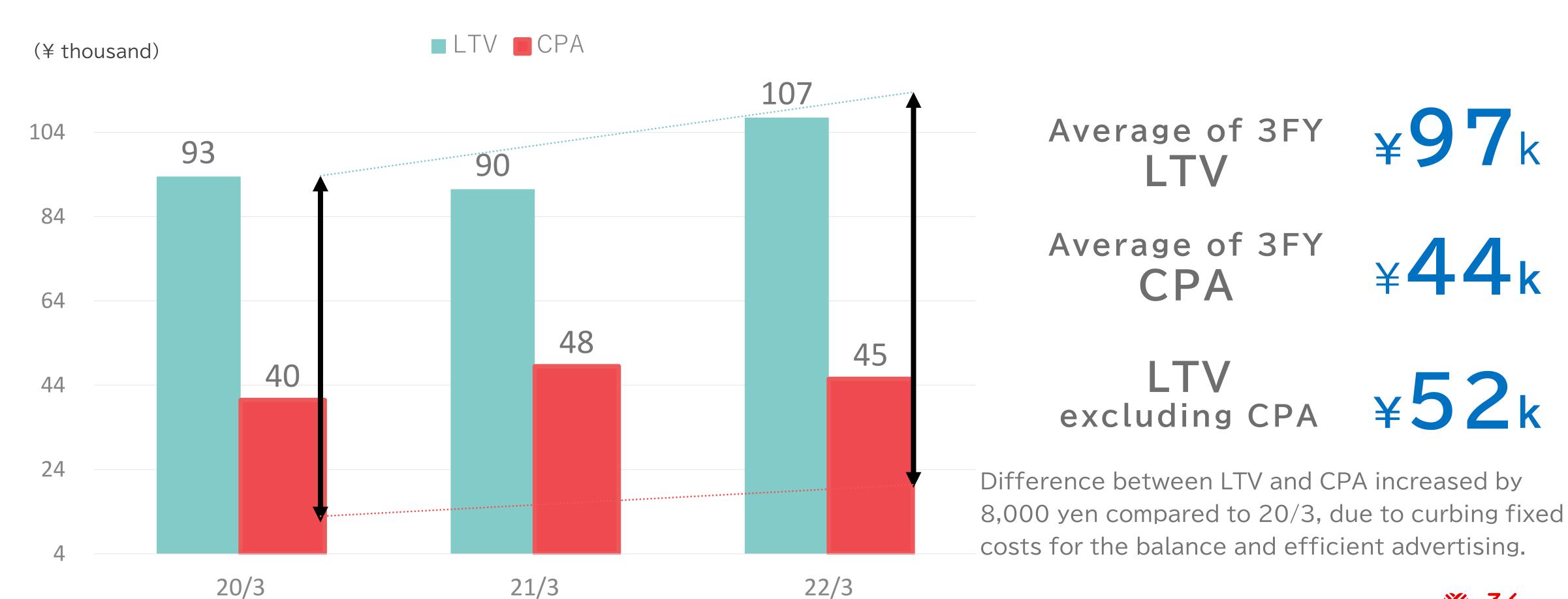
- Although demand for funds fell sharply in the FY2020 due to the impact of COVID-19, appropriate advertising-related expenses were invested in line with market trends.
- In addition, we continued to improve the UI/UX of the application form in pursuit of enhanced web advertising and customer convenience.
- As a result, the number of new applications increased 51.0% YoY to 424,000, the number of new accounts increased 36.2% YoY to 134,000 and, CPA was 47,000 yen, up 0.9% YOY.



Unsecured Loan LTV/CPA

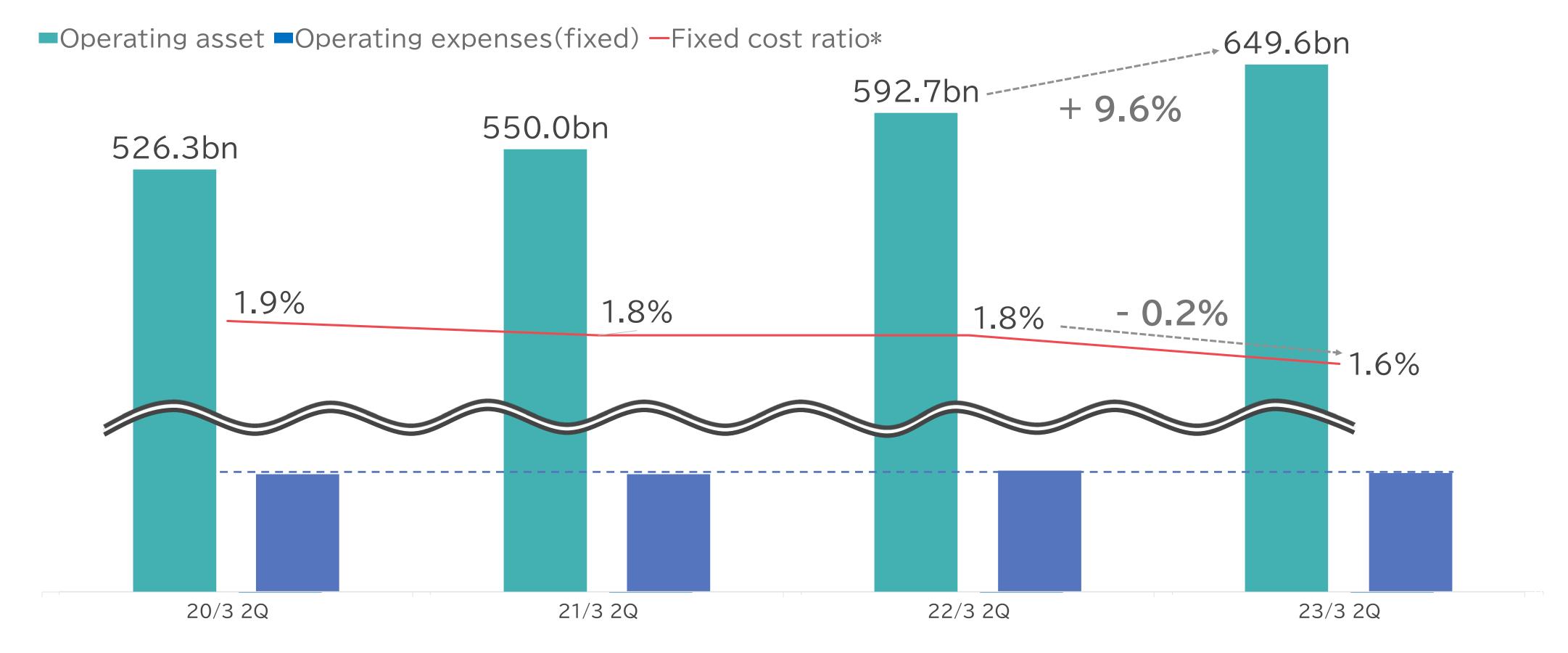
= Customer lifetime profit (lifetime profit excluding advertising expenses generated over the period of customer use)

CPA = CPA, the cost per acquisition, is 45,000 yen as of FY2021. LTV will exceed CPA after approximately 2 years of continuous use.



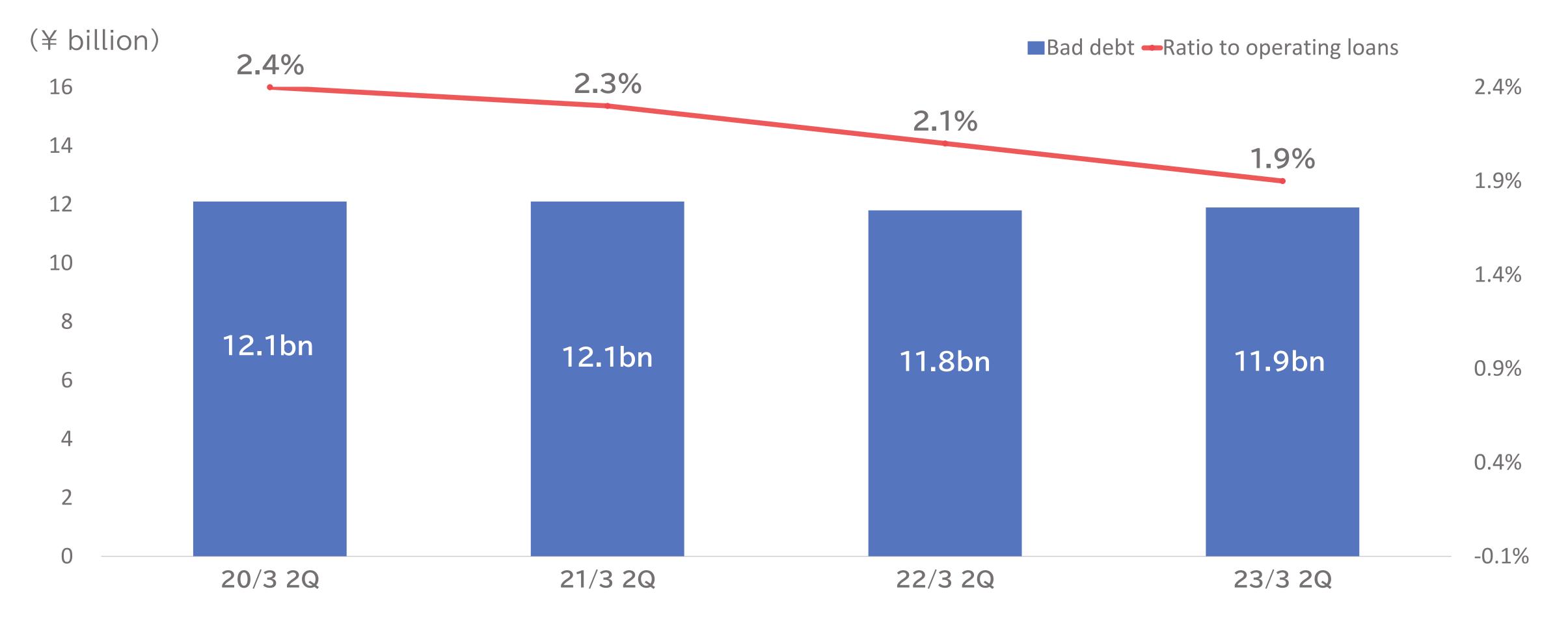
Trends in Operating Asset and Fixed Cost

- Promoting DX and in-house production led to a 1.9% YoY decrease in fixed costs in FY2021.
- On the other hand, operating assets in FY2022 2Q increased 9.6% YoY due to aggressive spending on advertising aimed at expanding new acquisitions.
- The combination of an increase in the operating asset and a decrease in fixed costs resulted in a 0.2pt YoY decrease in the fixed cost ratio* in 2Q of FY2023 to 1.6%.



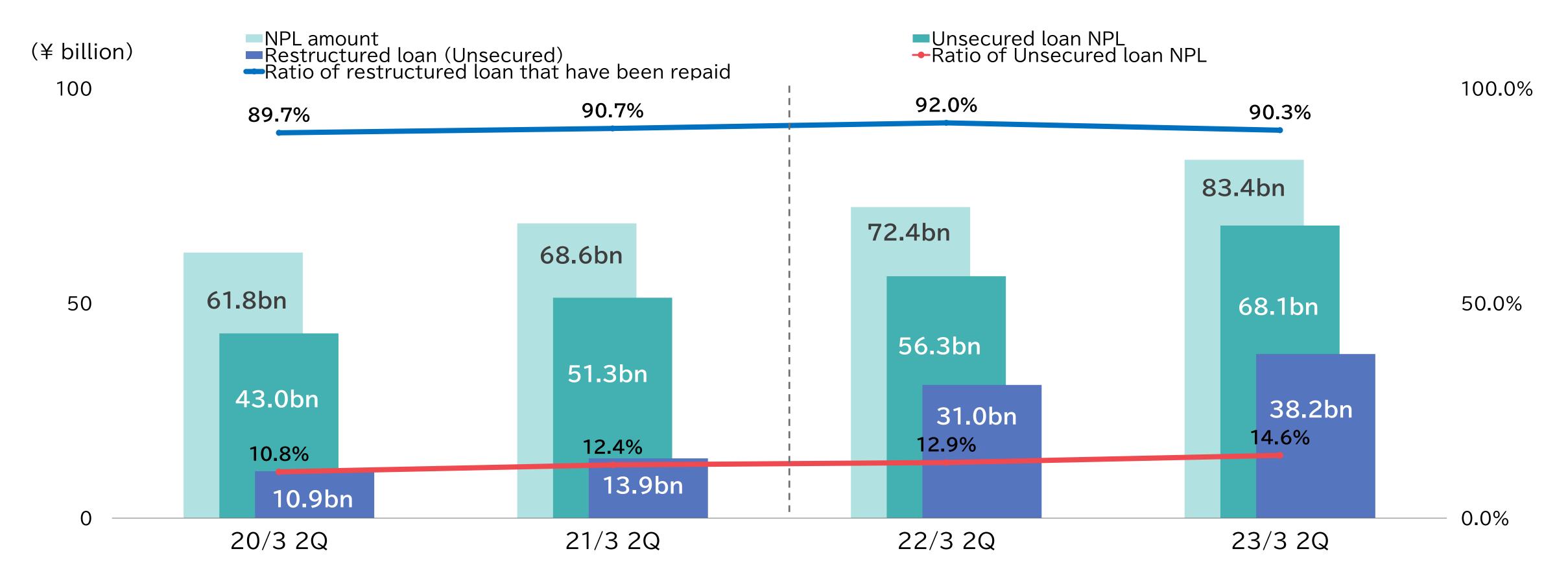
Non-performing Loans/ Bad Debts

- Bad debts increased 1.2% YoY to 11.9 billion yen, while the ratio to operating loans remained low at 1.9%.
- The write-off related to interest repayment was 200 million yen, which remained at low level.



Non-performing Loans/ Unsecured Loan NPL

• Unsecured loan NPL outstanding rose 21.0% year on year to 68.1 billion yen and the NPL ratio rose 1.7pt to 14.6%, mainly due to an increase in restructured loans (loans with eased lending conditions) that are expected to receive payments regularly.

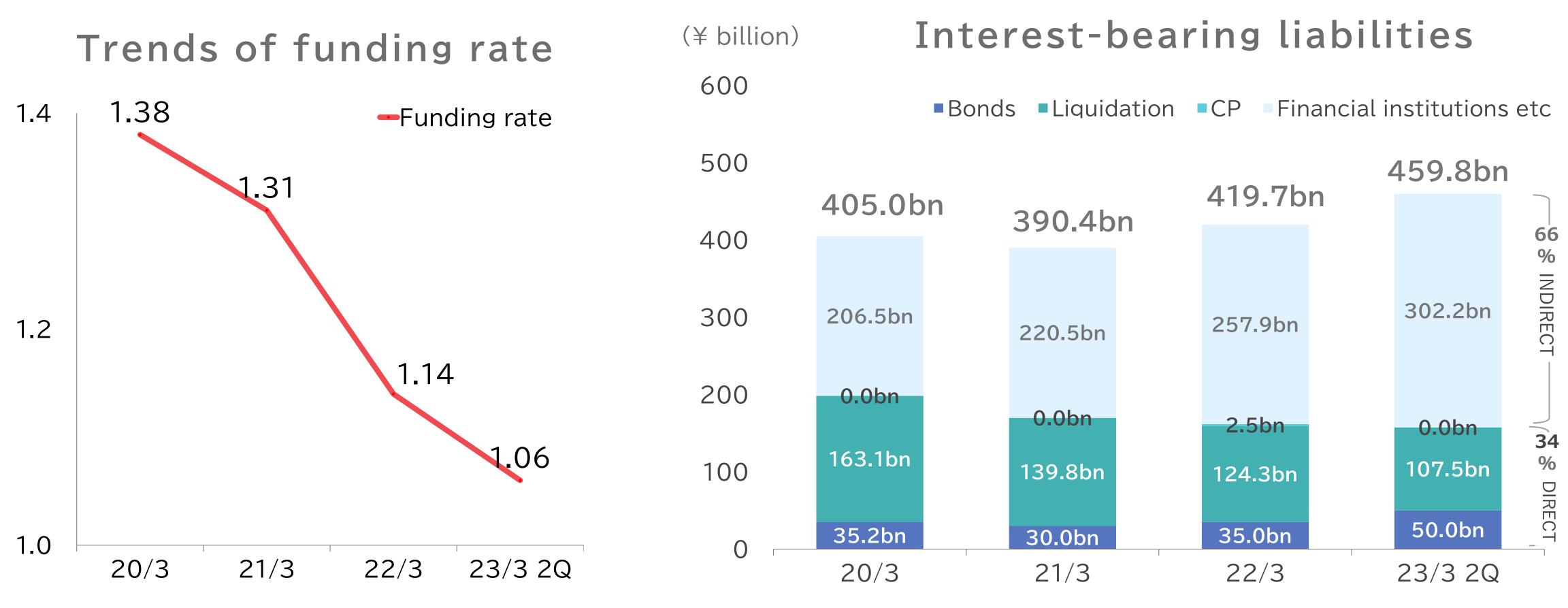


^{*1} From the fourth quarter of the FY2020, settlement receivables with regular deposits included in Non-accrual loans have been included in Restructured loans in a more realistic manner.

^{*2} As the "Notes on Non-Performing Loans" in the "Cabinet Office Order on Account Management of specified finance companies" was revised on March 31, the classification is presented based on the revision of the said Cabinet Office Order.

Funding

- Funding rates: both direct and indirect are trending downward in tandem with an improvement of performance and upgraded credit ratings.
- Funding amount: up 9.6% YoY to 459.8 billion yen due to the operating asset growth.



05 LIFECARD Results Summary

Operating Results

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY | YOY % |
|---|------------|------------|--------|-------|
| Total receivable outstanding | 159,798 | 164,951 | 5,152 | 3.2% |
| Loans outstanding | 34,165 | 32,451 | -1,714 | -5.0% |
| Cash advance | 24,405 | 23,425 | -980 | -4.0% |
| Installment receivable | 97,329 | 102,542 | 5,212 | 5.4% |
| revolving/installment | 52,541 | 52,481 | -60 | -0.1% |
| Credit guarantee | 26,987 | 28,339 | 1,351 | 5.0% |
| Number of new issue (thousand) | 165 | 210 | 45 | 27.6% |
| Proper | 48 | 77 | 29 | 59.5% |
| Co-branded | 116 | 132 | 16 | 14.2% |
| Number of card holders (thousand) | 5,296 | 5,164 | -132 | -2.5% |
| Proper | 1,402 | 1,376 | -25 | -1.8% |
| Co-branded | 3,894 | 3,787 | -106 | -2.7% |
| Average yield | 18.3% | 20.0% | 1.7pt | _ |
| Bad debt | 1,893 | 1,812 | -80 | -4.2% |
| Excluding write-off related to interest repayment | 1,815 | 1,724 | -90 | -5.0% |
| Bad debt ratio to operating loans | 1.2% | 1.1% | -0.1pt | _ |
| Ratio excluding write-off related to interest repayment | 1.1% | 1.0% | -0.1pt | - |

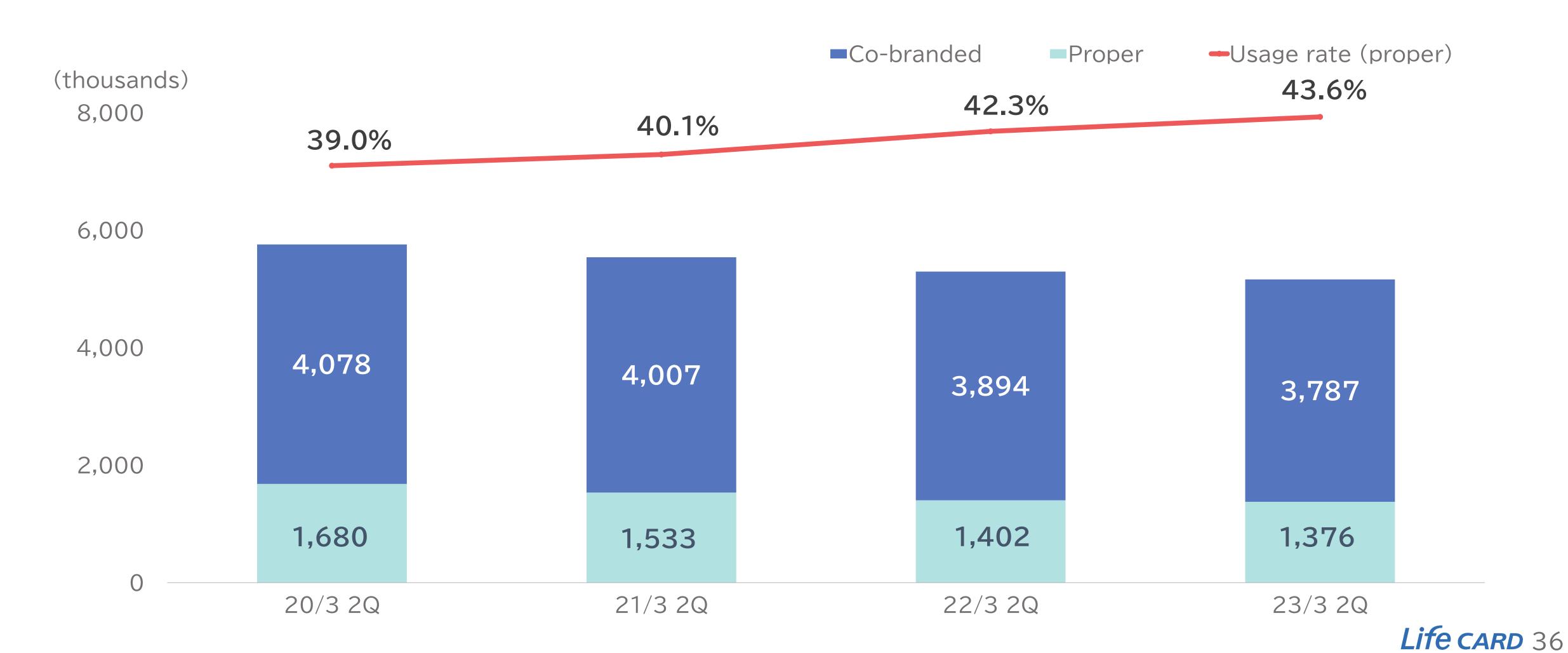
Financial Results Outline

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY | YOY % |
|--|-------------------|------------|--------|--------|
| Operating revenue | 16,462 | 17,504 | 1,041 | 6.3% |
| Revenue from installment receivable | 9,086 | 9,883 | 796 | 8.8% |
| Interest on operating loans | 2,069 | 1,847 | -222 | -10.7% |
| Revenue from credit guarantee | 861 | 910 | 49 | 5.8% |
| Other | 4,444 | 4,862 | -29 | -0.6% |
| Operating expenses | 14,561 | 16,447 | 1,885 | 12.9% |
| Financial expenses | 604 | 545 | -58 | -9.7% |
| Provision of allowance for doubtful accounts | 1,703 | 2,150 | 446 | 26.2% |
| Provision for loss on interest repayment | _ | _ | _ | _ |
| Advertising expenses | 445 | 640 | 194 | 43.7% |
| Sales promotion expenses | 1,307 | 1,502 | 195 | 14.9% |
| Personnel expenses | 2,311 | 2,407 | 96 | 4.2% |
| Other operating expenses | 8,189 | 9,200 | 1,011 | 12.3% |
| Operating profit | 1,900 | 1,057 | -843 | -44.4% |
| Ordinary profit | 1,988 | 1,102 | -886 | -44.6% |
| Profit | 2,468 | 981 | -1,487 | -60.3% |

[•] Figures for the second quarter of the fiscal year ending March 31, 2022 include the results of Sumishin Life Card, Limited., which was merged into LIFECARD CO., LTD. on April 1, 2022.

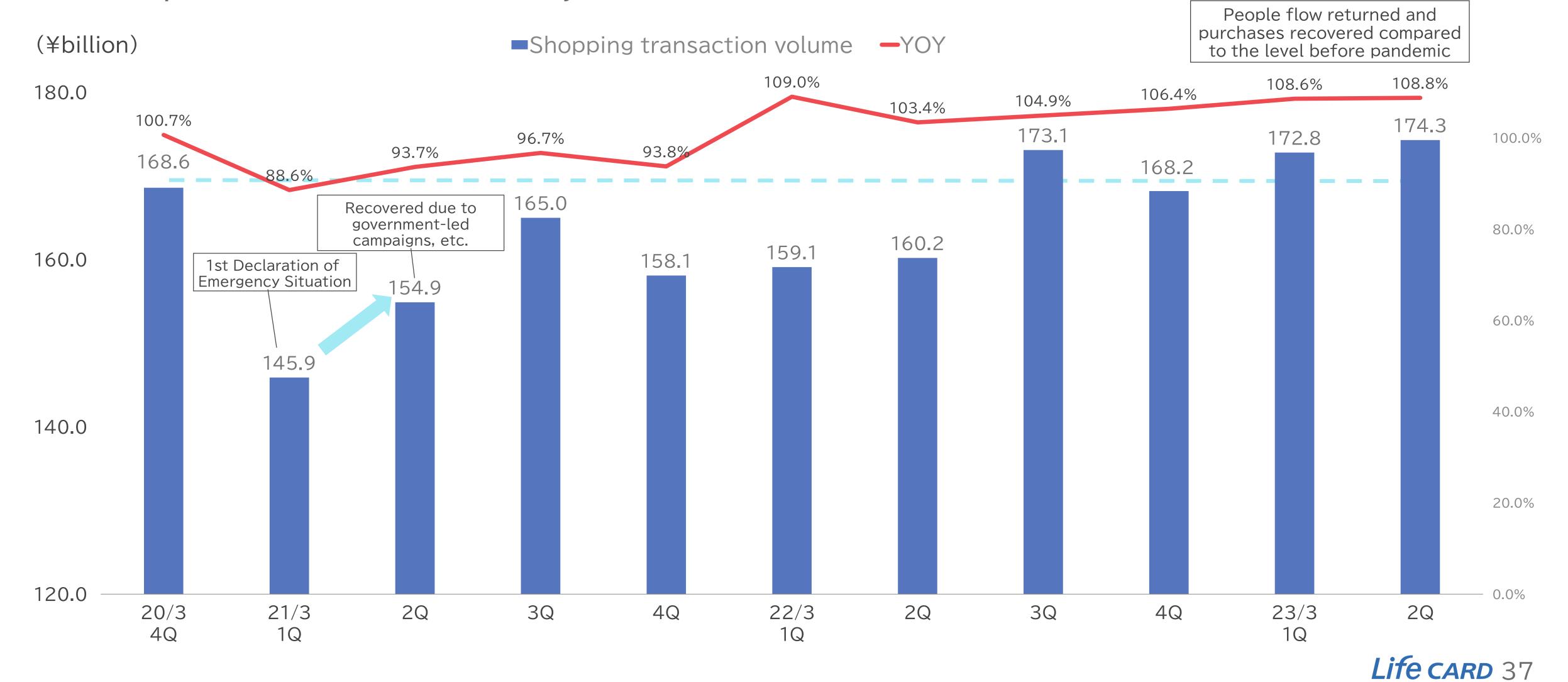
Number of Active Cardholders & Usage Rate

• The usage rate of proper credit cards increased to 43.6% due to promotion of member acquisition methods emphasizing usage frequency and renewal of the website and smartphone apps.



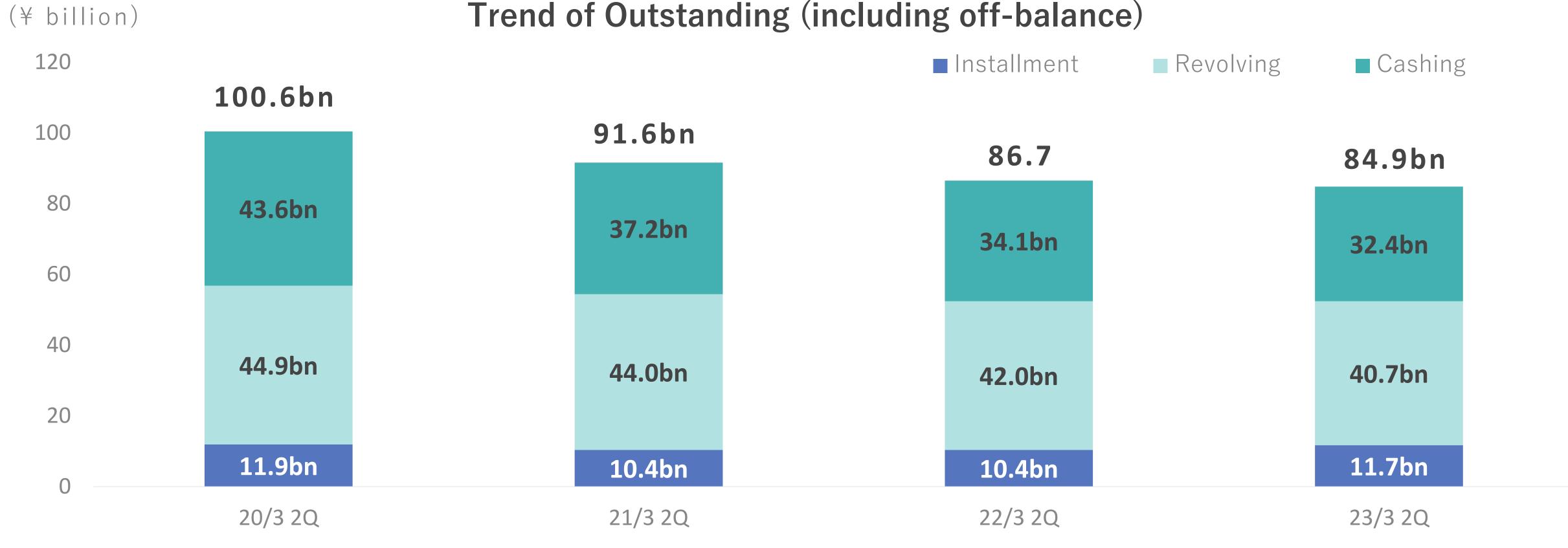
Quarterly Trend of Shopping Transaction Volume

 Shopping transaction volume remained strong as new lifestyles centered on the online became widespread and economic activity recovered.



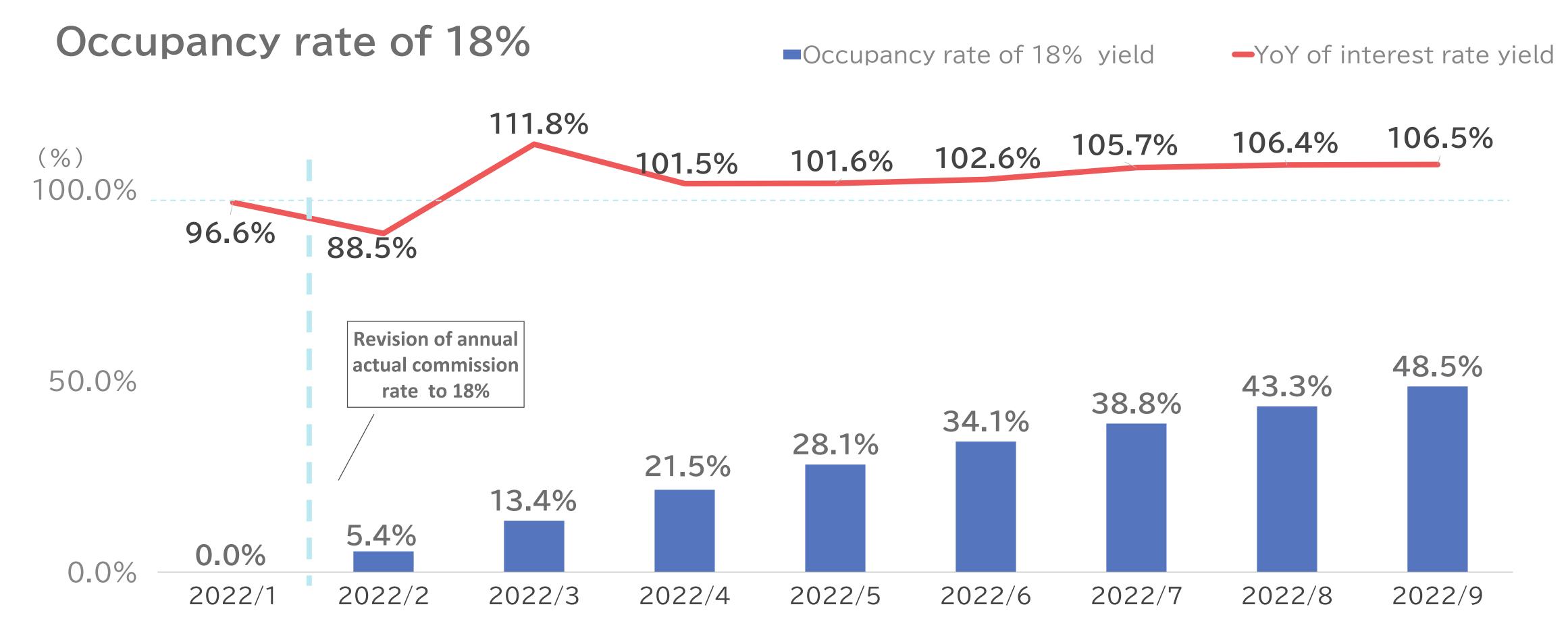
[Receivable] Installment · Revolving · Cash advance

- The receivable of cash advance was 32.4 billion yen, down 5.0% YoY.
- The receivable of installment and revolving slightly decreased. Implemented measures to improve convenience, such as apps renewal and expansion of payment programs variety, to increase the balance.



Yield of Revolving and Installment Payment

- Since the effective annual rate of revolving and post-purchase installment payment fees was revised to 18.0% in February 2022, the yield on shopping balance increased to 106.5% YoY
- Yield on revolving and installment payments for 2Q of FY2022 was 7.0%



^{*} The effective annual rate is gradually increased to 18% for use on or after February 1, 2022.

^{*} The yield is calculated based on performing loans (loans with no late payments).

Improvement of UI/UX (Renewal of Apps/ Active User)

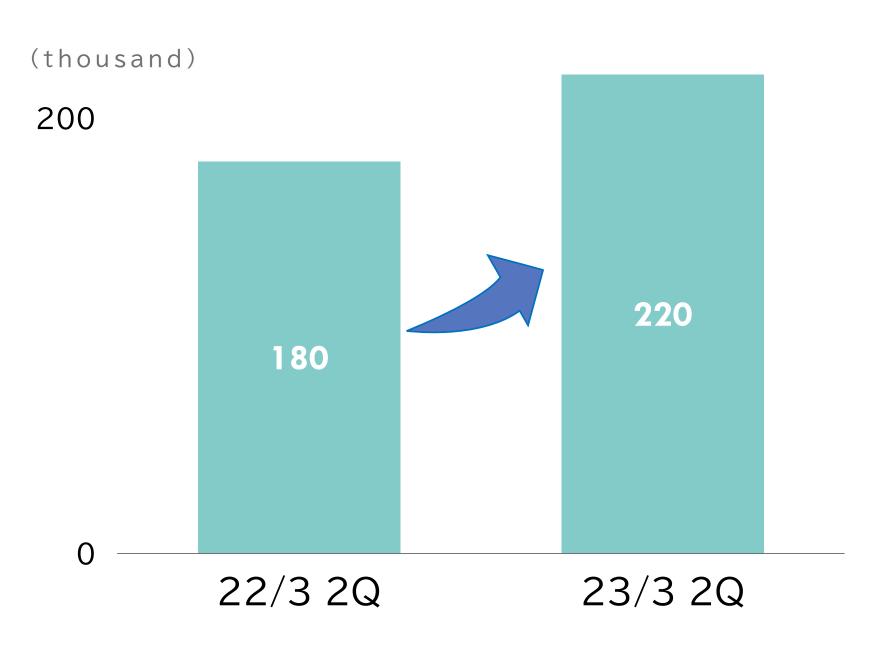
- Renewed LIFECARD's App
- Due to improvement in convenience of App usage, active user rate increased. Promote App downloads and credit card usage by expanding functions and conducting campaigns for registering App.

Renewal of LIFECARD's App

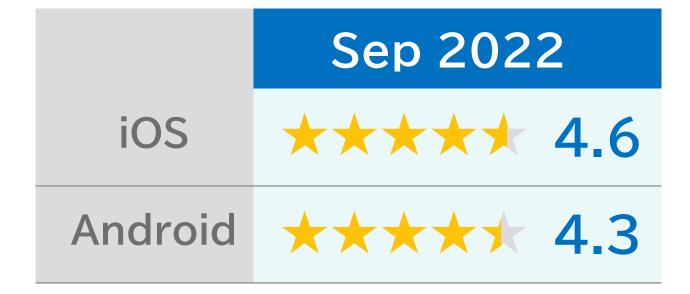
Renewed App



Number of Active User



App Rating

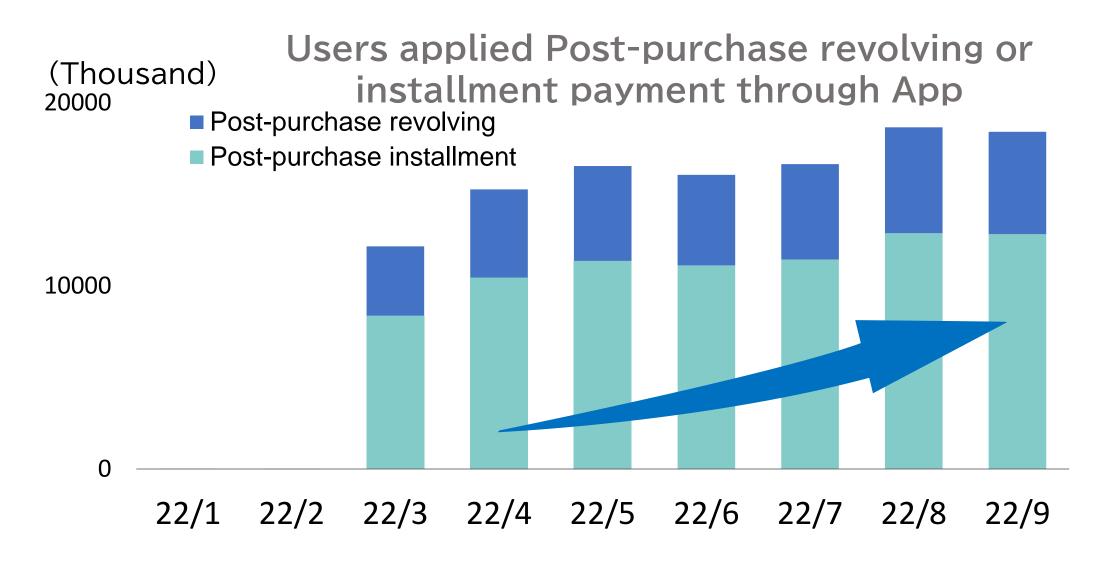


Improvement of UI/UX (Post-purchase revolving payment/ installment payment, CV rate and application form)

- Number of application for post-purchase revolving and installment payment increased due to improvement of app usability through renewal
- New application form was released on June 28, 2022. With advanced UI/UX, CV rate was improved resulting increased applications.

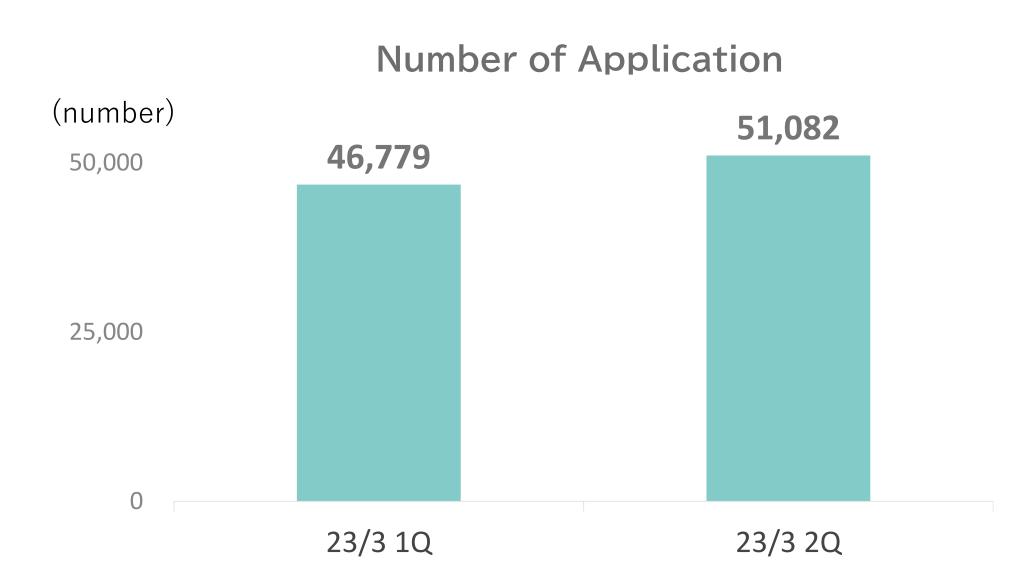
Total App user as of 23/3 2Q is

more than 100k



CV rate before and after the modification of application form





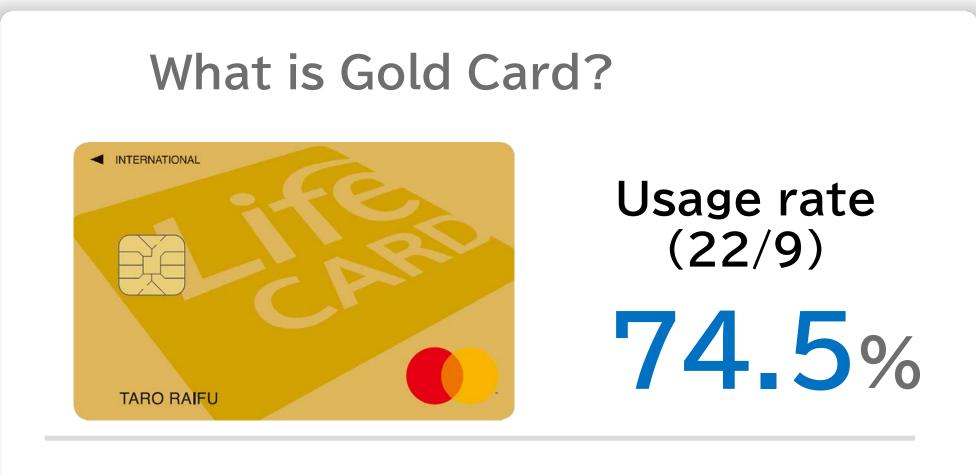
^{*}Post-purchase revolving or installment service that allows payment to be changed to revolving payments or installment payments after purchase.

^{*}CV rate is the percentage of people who completed application form in relation to the total number of people who see our offer, advertisement, or message.



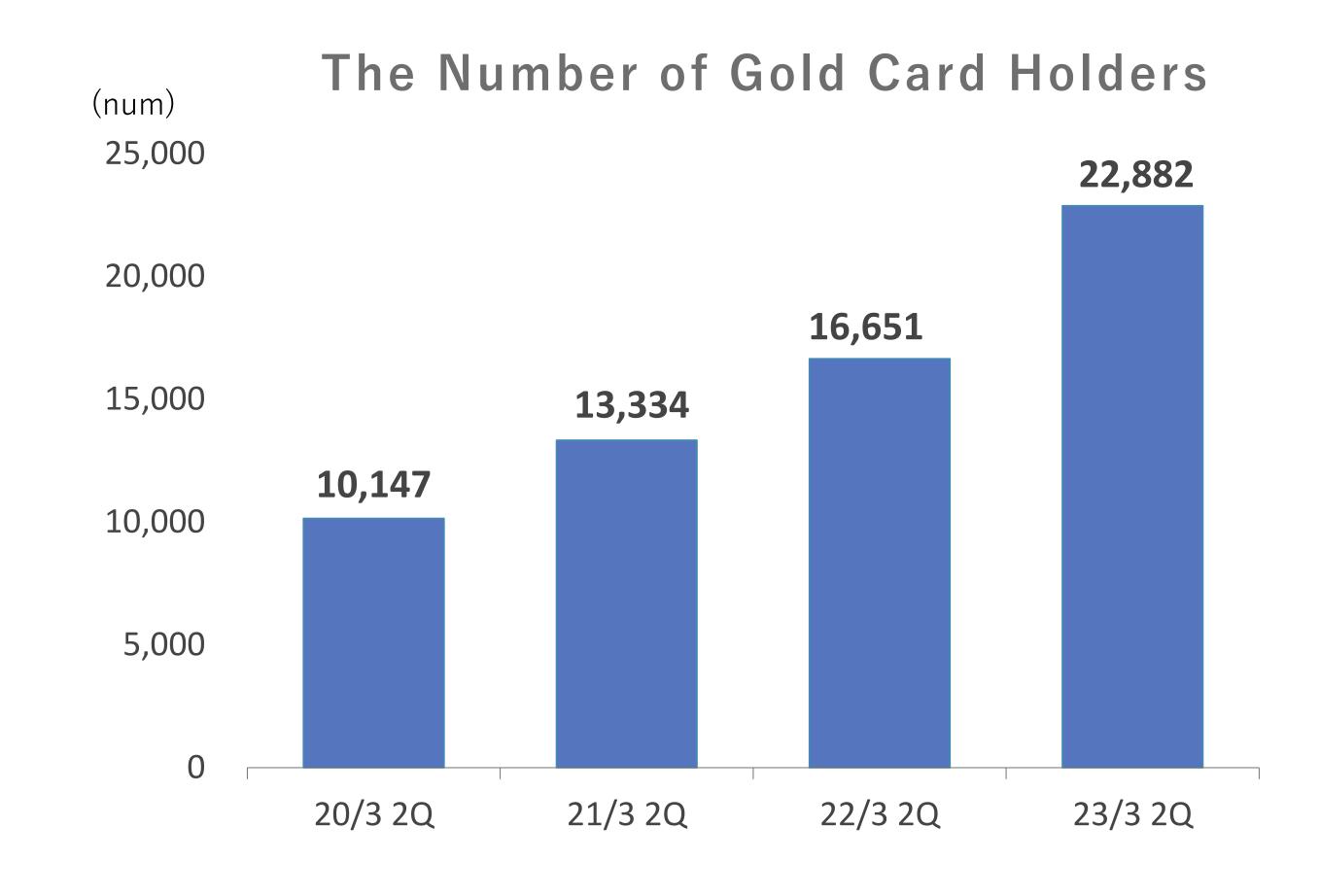
Number of Active Gold Card Holders

- Active Gold Card holders, both proper and co-branded card, increased significantly due to aggressive promotions.
- Contributing to revenue with a high usage rate of 74.5%.



Features of proper Gold Card

- ✓ GOLD members-only services available
- ✓ Overseas travel insurance, domestic travel insurance, and Shopping guard insurance, etc. are automatically included
- √ Highest level of point service

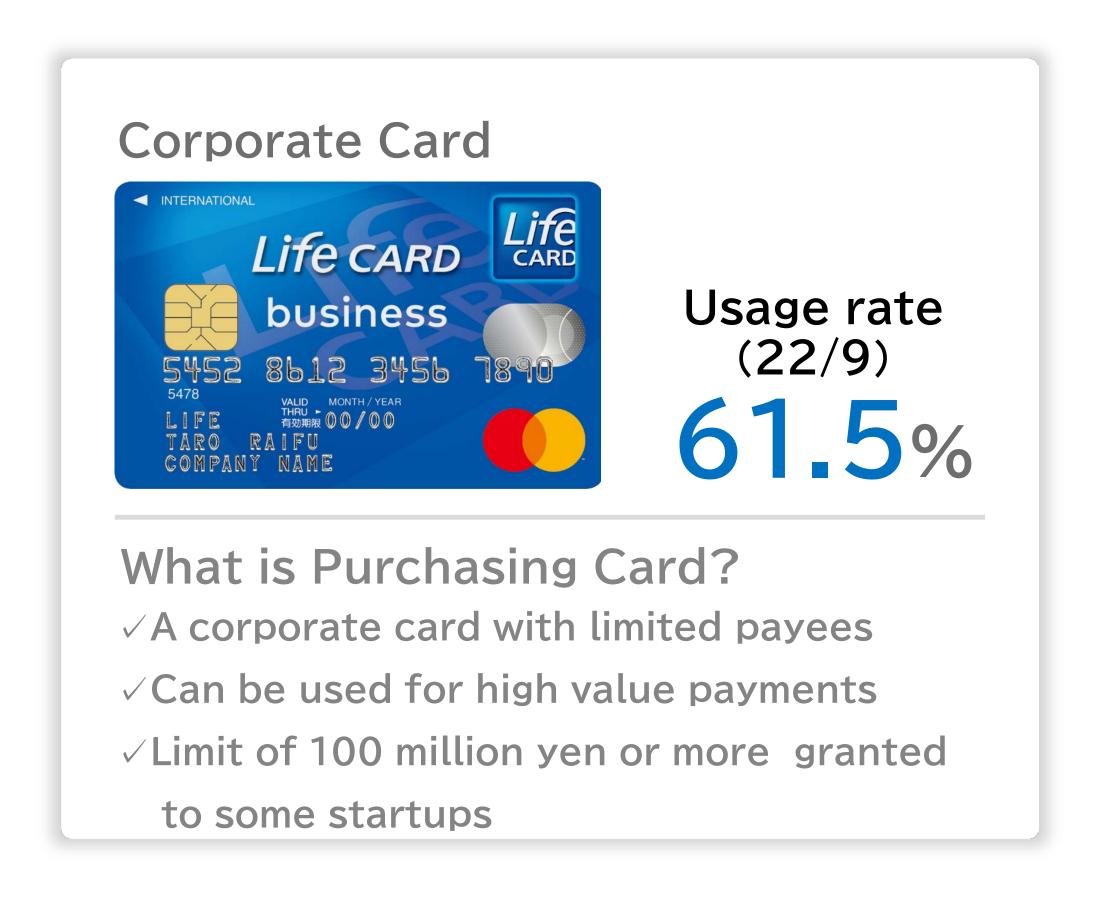


• The presentation for FY2022 1Q included only data on proper gold cards, but it has been changed to include co-branded cards since this quarter.

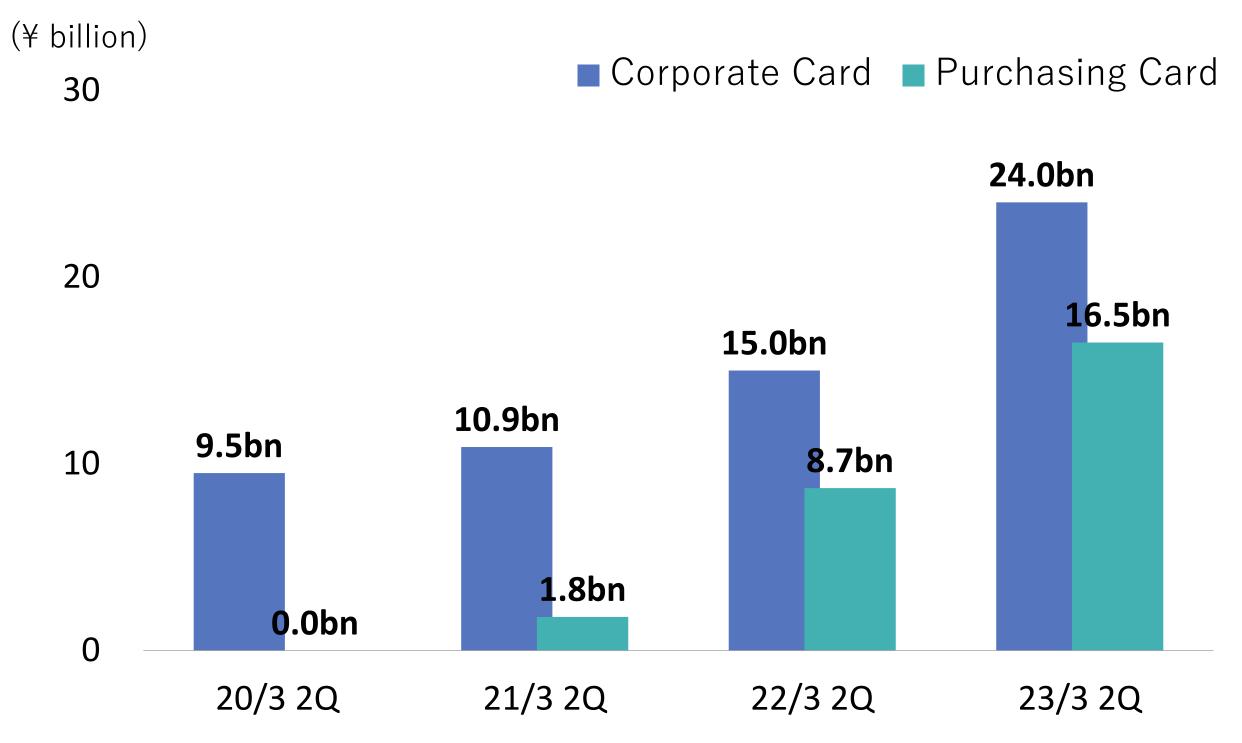


Trends of Corporate Cards

- Overall corporate card purchases increased against the backdrop of the strong trend of purchasing cards.
- Purchasing cards are mainly used to pay for advertising expenses such as web advertising and are expected to remain in high demand in the future.

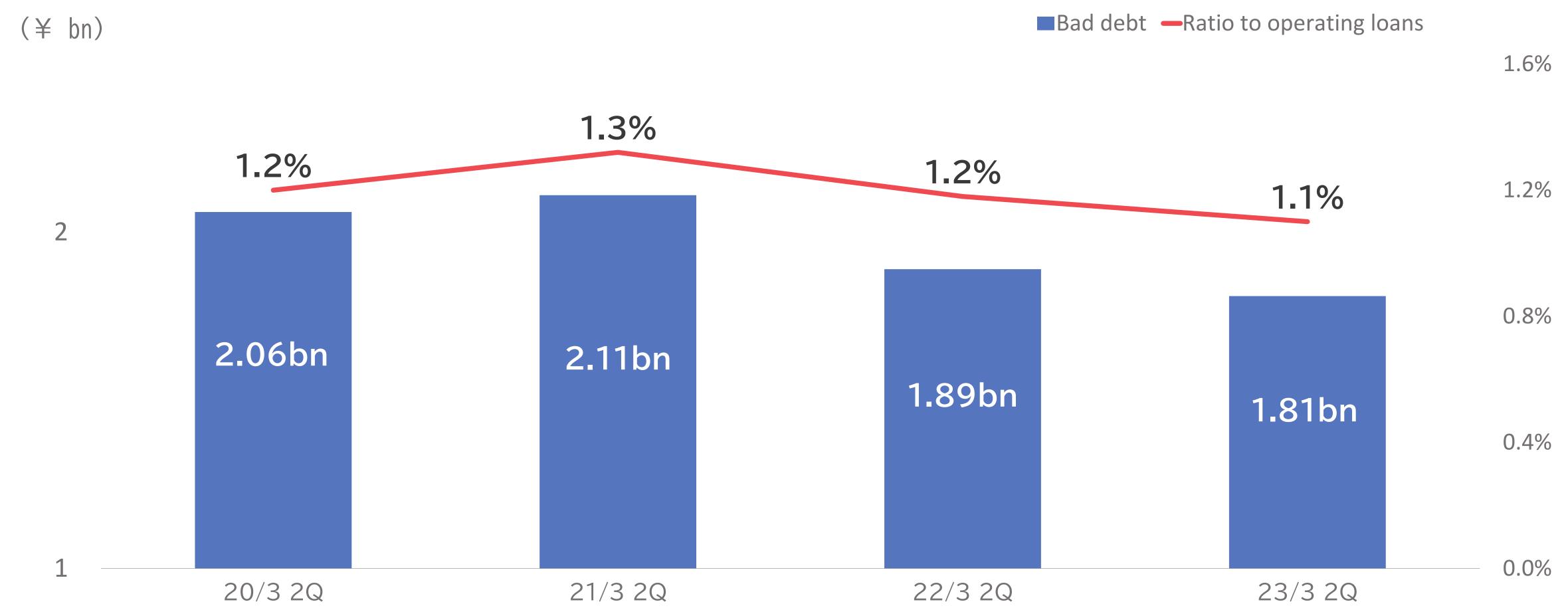


Trends of Shopping Transaction Volume of Corporate Card and Purchasing Card



Non-performing Loans/ Bad Debts

- Bad debts decreased 4.2% YoY to 1.8 billion yen, while the ratio to operating loans remained low at 1.1%.
- The write-off related to interest repayment was 80 million yen, which remained at low level.

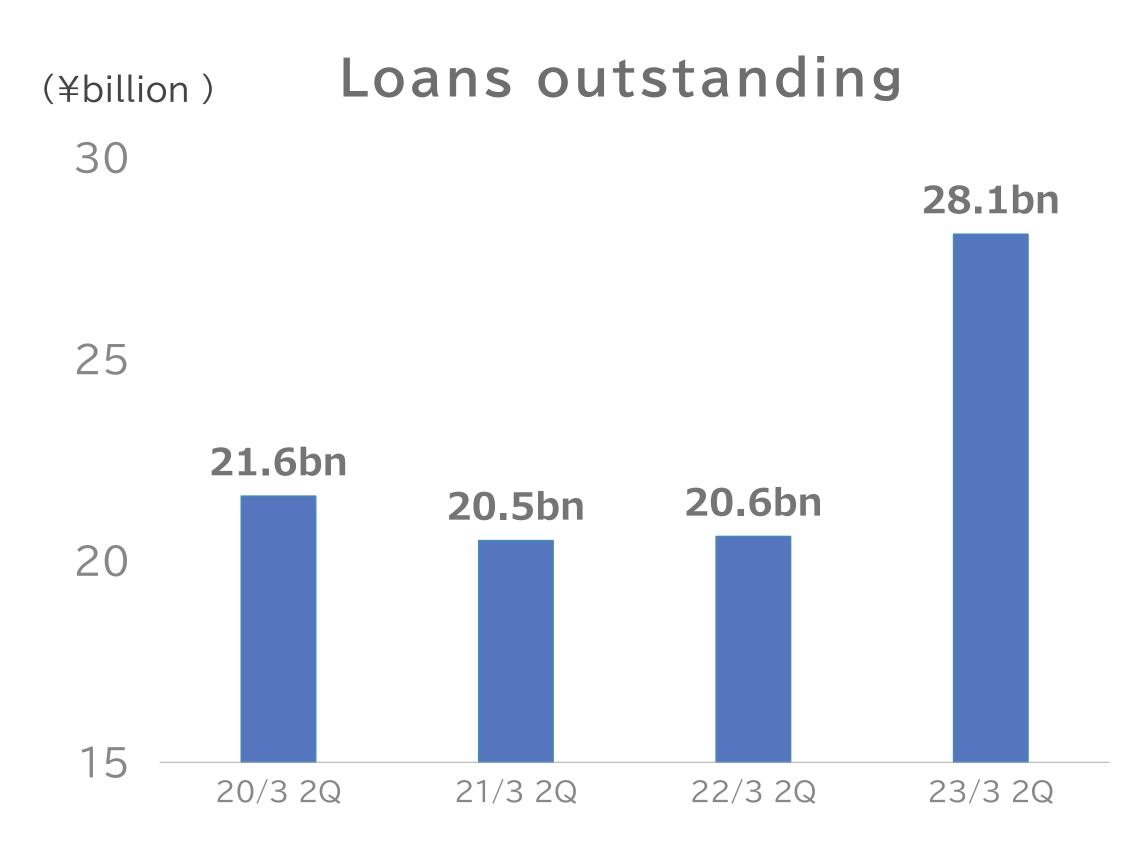


Group Companies Results Summary

AIRA&AIFUL(Thailand)

- Macro environment in Thailand: real GDP in April-June 2022 was 2.5% YoY, up from 2.3% in January-March 2022, mainly due to improved domestic demand from the government's economic stimulus measures. <data from National Economic and Social Development Council>
- Loans outstanding increased 36.3% YoY to 28.1 billion yen on the back of strong new applications. As a result, ordinary profit in the second quarter (Jan-Jun) was 120 million yen

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY |
|------------------------------------|-------------------|------------|---------|
| Loans outstanding | 20,661 | 28,152 | 36.3% |
| N. of customer accounts (thousand) | 321 | 339 | 5.8% |
| Bad Debt Write-off Ratio | 8.17% | 4.58% | -3.59pt |
| Operating revenue | 2,806 | 3,330 | 18.7% |
| Operating profit (loss) | 207 | 131 | -36.8% |
| Ordinary profit (loss) | 209 | 124 | -40.6% |
| Profit (loss) | 209 | 768 | 267.9% |



^{*}A&A's fiscal year ends on December 31, so the first half of the fiscal year is from April to June.

P/L: \(\pma\)3.50(22/3 2Q), \(\pma\)3.65(23/3 2Q)



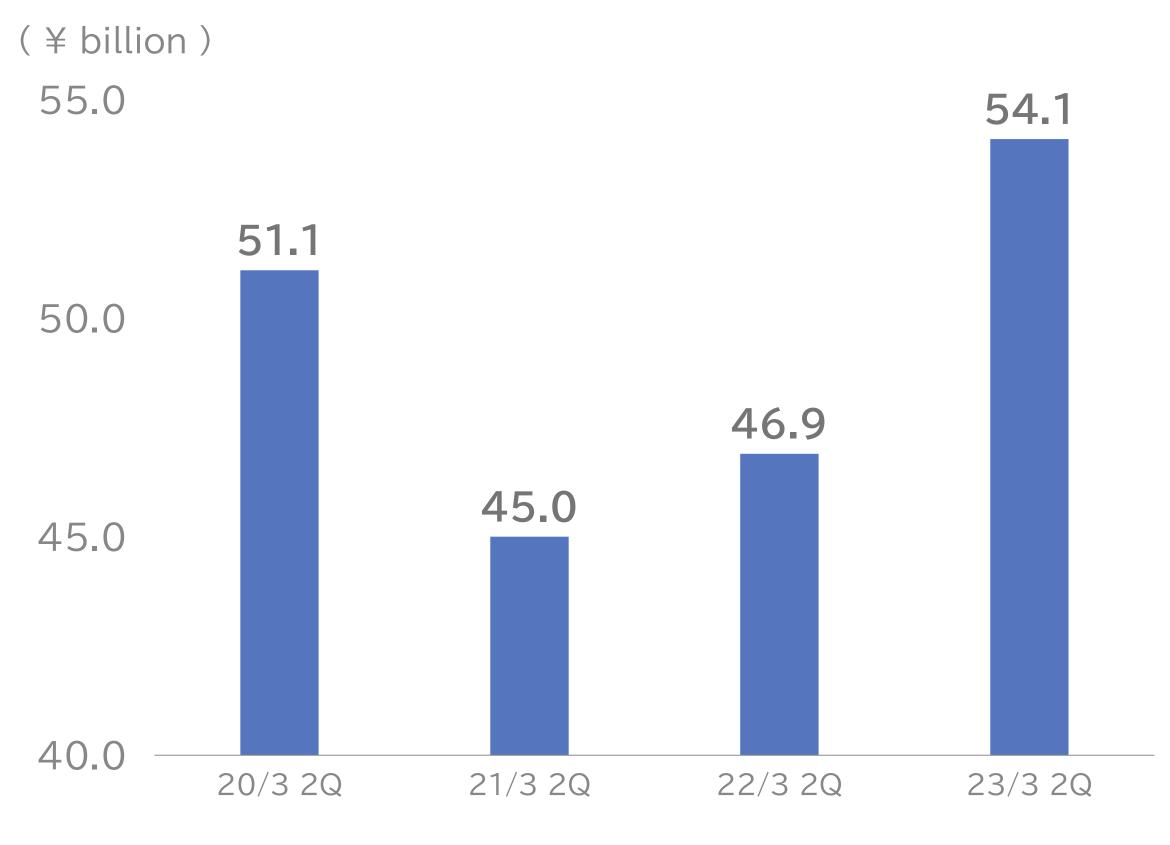
^{*}Exchange rate (Thai Baht): B/S: \(\pm 3.44(22/3 2Q)\), \(\pm 3.85(23/3 2Q)\)

AIFUL BUSINESS FINANCE CORPORATION

- Business loan balance increased 15.4% YoY on the back of effective advertising.
- Operating profit declined 27.7% YoY, mainly due to an increase in credit cost and advertising expenses.

| (¥ million) | 22/3 2Q | 23/3 2Q | YOY |
|-------------------------------|------------|------------|--------|
| Loans outstanding | 53,154 | 61,909 | 16.5% |
| Secured loans | 6,210 | 7,733 | 24.5% |
| Business loans | 46,943 | 54,176 | 15.4% |
| Customer accounts (thousands) | 25 | 27 | 9.5% |
| Bad Debt Write-off Ratio | 1.69% | 1.88% | 0.19pt |
| Operating revenue | 3,178 | 3,586 | 12.9% |
| Operating profit | 1,087 | 786 | -27.7% |
| Ordinary profit | 1,094 | 792 | -27.6% |
| Profit | 673 | 517 | -23.2% |

Trends in Business Loans Outstanding



AG GUARANTEE CO., LTD.

- Installment receivable increased 116.2% YoY reflecting the strong development of affiliate stores.
- Operating profit decreased 29.8% YoY mainly due to an increase in credit cost.

| (¥ million) | 22/3 2Q 2Q 2Q | | YOY |
|--------------------------|------------------------|--------|--------|
| Installment receivable | 11,023 | 23,836 | 116.2% |
| Credit guarantee | 157 | 127 | -19.3% |
| Operating revenue | 587 | 1,040 | 77.2% |
| Operating profit | 251 | 176 | -29.8% |
| Ordinary profit | 251 | 177 | -29.3% |
| Profit | 160 | 119 | -25.8% |
| Bad Debt Write-off Ratio | 0.26% | 0.29% | 0.03pt |

Trends in Installment Receivable (¥ billion) 25.0 23.8 20.0 14.7 15.0 11.0 10.0 8.0 5.0 0.0 21/3 4Q 22/3 2Q 22/3 4Q 23/3 2Q

Other Group Companies Topics



AG MEDICAL CORPORATION

Operating Profit ¥50M

Ordinary Profit ¥50M

Profit ¥20M

Loans outstanding 10.0bn

YOY +50.4%



AG MIRAIBARAI Co., Ltd.

Operating Profit ¥-450M

Ordinary Profit ¥-440M

Profit ¥-400M

Shopping Purchases 9.6bn (YOY +97.4%)

Number of affiliate stores 474,000 (YOY +22.8%)

07 Appendix

Basic Sustainability Policy

-Corporate Philosophy-

Earn the trust of society through corporate activity based in integrity



-VISION-

For Colorful Life.

For realizing a society in which your traits will shine

AIFUL Group aims to strike a balance between "Sustainable society" and "Growth" so that all kinds of people can be themselves.

Initiatives for Sustainability



Held Hackathon



• LIFE CARD Co., Ltd. held Group's fourth "aihack" hackathon for students (University of Tokyo, etc.) for two days.



Held Family Workplace tour



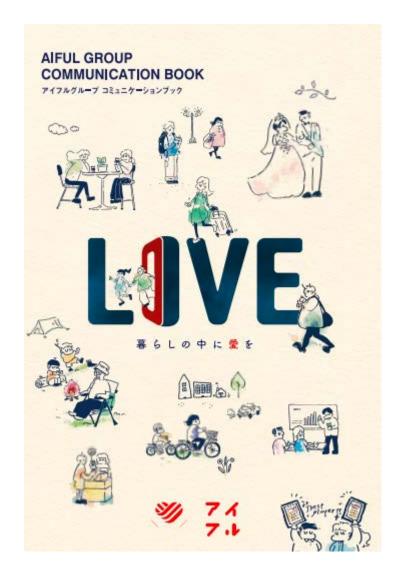


 Held the second family workplace tour to provide an opportunity for employees' families to get to know the Company, thereby enhancing employee engagement.

Initiatives for Sustainability



Publication of COMMUNICATION BOOK







 Published a communication book for a better understanding of our sustainability efforts.

https://www.ir-aiful.com/data/current/CB2022.pdf

FUKUDA ART MUSEUM



- AIFUL founder Yoshitaka Fukuda established Art Museum in Arashiyama, Kyoto.
- The museum is intended to convey the Japanese culture that has come down to us from previous eras to the next generation
- The museum celebrated its third anniversary on October 1, 2022

Major Efforts

| Theme | Challenges | Major Efforts Relevant SDGs |
|-------------|---|---|
| Environment | Realization of a carbon-free society | Management of energy consumption "Cool Biz" and "Warm Biz" Activities Endorsement of "COOL CHOICE" Efforts to improve operational efficiency Reducing the number of multifunction devices |
| | Promoting Resource Recycling | Waste separation and recycling "Green Fund-raising" activities Purchase of Green products and Eco Mark products Introduction of paperless, online statements |
| Social | Creating Products that Meet Society's Expectations | Product development to meet customers' diverse needs Service quality improvement by collecting customer feedback AIFUL-CSIRT(a team for cyber-attacks) |
| | Workplace and Work Environment | Human Resources Outline Harassment hotline Satisfaction survey Health and stress checkups Human resource development system Flextime system Introduction of Telework Hold emergency drills |
| | Promoting Diversity | Platinum Kurumin certification Expand hiring female Promotion of female employees •Retiree re-employment system Employ persons with disabilities |
| | Social Contribution and Coexisting with the Local Community | Blood donation activities Hold life-saving seminars Donations Support measures against Covid-19 Point donation system Social Contribution through credit cards Support measures against Covid-19 Point donation system Social Contribution Through credit cards Sponsorship of Hackathon |

AIFUL Group's Business

Renewal of AIFUL Group's visual identity (VI) on July 7, 2022 Aiming to create businesses that meet all customer needs through business diversification

Loan / Credit Guarantee



Small Business Loan



AG Medical

Credit / Credit Guarantee

Life CARD

AG Guarantee

BNPL

AG Miraibarai

Social Lending

AG Crowd Funding

Venture Capital

AG Capital

Debt Collection

AG Loan Services

Restructuring

AG Partners

Leaseback

AG Smile Leaseback

Warehousing

AG StockCenter

Rent Guarantee

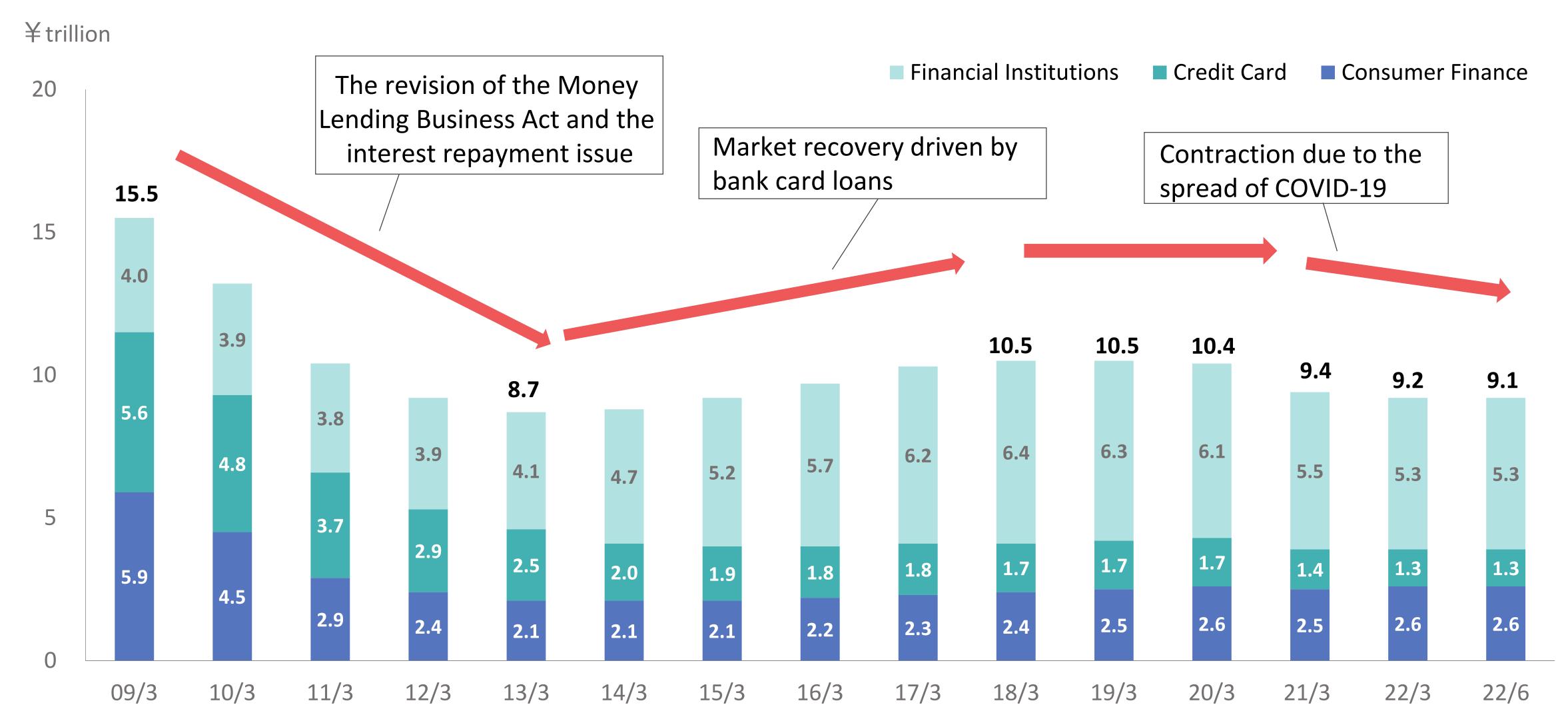


Overseas





Unsecured Loan Market



^{*}Source Consumer finance and Credit card companies :Statistic by the Japan Financial Services Association. Financial institutions :Statistic by The Bank of Japan. (Consumer loan outstanding at domestic banks and credit unions

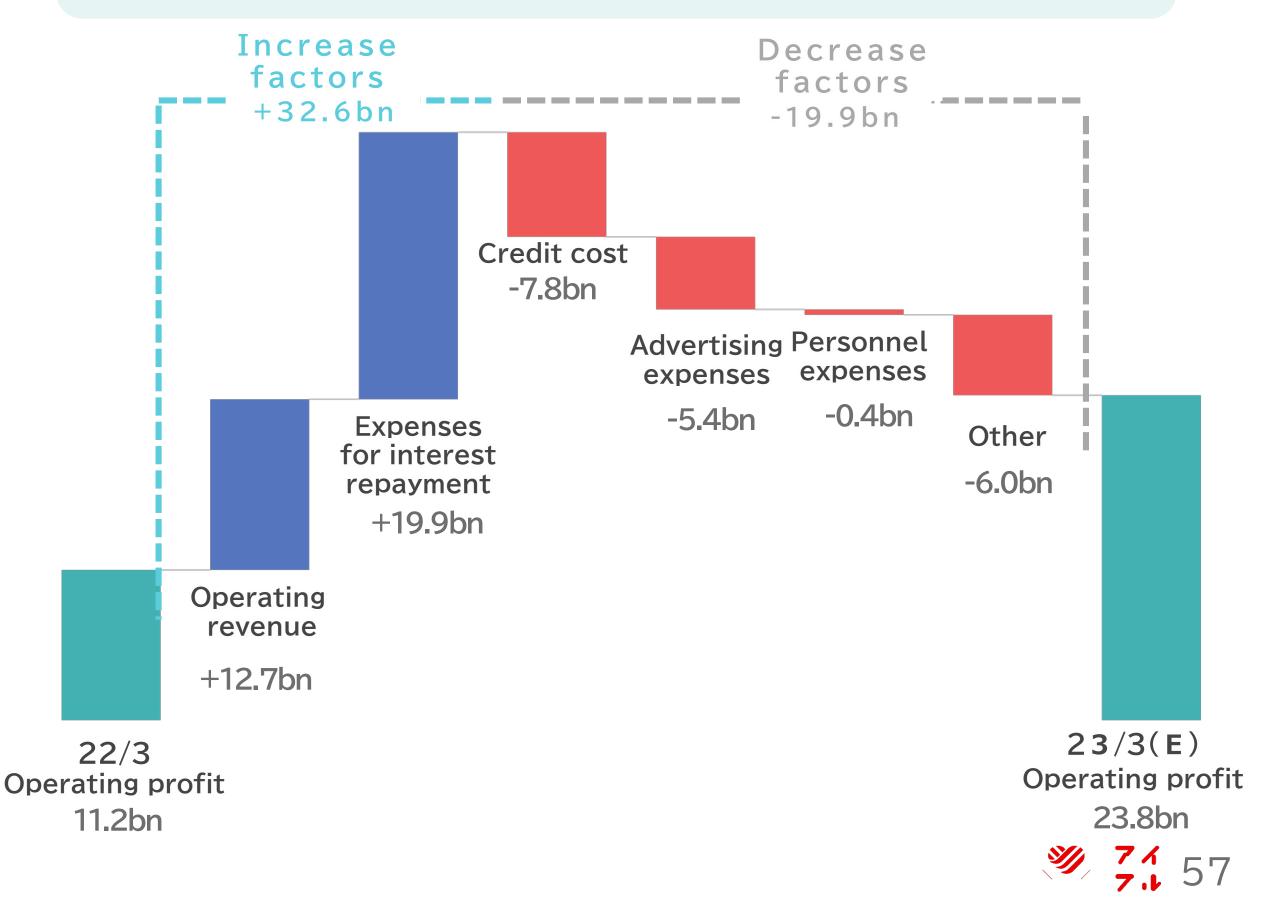
Earnings Forecast Outline

22/3 Results and 23/3 Earnings forecast outline

| (¥million) | 22/3 | 23/3(E) | YOY | YOY% | Progress as of 2Q |
|--|---------|---------|---------|--------|----------------------|
| Operating revenue | 132,097 | 144,800 | 12,702 | 9.6% | 49% |
| Operating expenses | 120,855 | 121,000 | 144 | 0.1% | 48% |
| Financial expenses | 7,041 | 7,000 | -41 | -0.6% | 50% |
| Expenses for interest repayment | 19,929 | _ | -19,929 | - | - |
| Provision for allowance for doubtful account | 27,918 | 35,800 | 7,881 | 28.2% | 51% |
| Advertising expenses | 11,321 | 16,800 | 5,478 | 48.4% | 44% |
| Personnel expenses | 16,704 | 17,200 | 495 | 3.0% | 50% |
| Other | 37,939 | 44,000 | 6,060 | 16.0% | 47% |
| Operating profit | 11,242 | 23,800 | 12,557 | 111.7% | 51% |
| Non-operating income | 1,058 | 200 | -858 | -81.1% | 260% |
| Non-operating expenses | 35 | 40 | 4 | 13.3% | 68% |
| Ordinary profit | 12,265 | 24,000 | 11,734 | 95.7% | 53% |
| Profit attributable to owner of parent | 12,334 | 21,300 | 8,965 | 72.7% | 55% |
| | | | | | |

Operating profit variance analysis

- No provision for interest repayments in the current period
- Credit cost and advertising expenses increased due to growth in operating assets



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- The figures contained in this presentation material with respect to AIFUL and AIFUL Group's plans and strategies and other statements that are not historical facts are forward-looking statements about the future performance of AIFUL and AIFUL Group which are based on management's assumptions and belief in light of the information currently available to it and involve risks and uncertainties. Therefore, actual results may differ from those in the forward-looking statements due to various factors.
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